Annual Financial Report 31 December 2015

#### **Statement on Corporate Governance**

Great Lakes Reinsurance (UK) SE ("GLUK") is a UK company which operates in New Zealand through a branch. GLUK is authorised by the Reserve Bank of New Zealand to conduct non-life insurance business in New Zealand.

Munich Holdings of Australasia Pty Limited ("MHA") through its 100% owned subsidiary, Corion Pty Limited ("Corion"), provides all administration services for the Munich Re Group in Australia, New Zealand and the Pacific area. Corion carries out these activities in conjunction with strategic and operational guidance provided by GLUK in respect of its New Zealand branch ("GLNZ").

Corion's key responsibilities include:

- (a) approve and monitor GLNZ's corporate strategies;
- (b) ensure best practice corporate governance;
- (c) monitor the performance of GLNZ's management;
- (d) adopt appropriate risk management systems, internal control and reporting systems and compliance frameworks and monitor their operation;
- (e) review and approve the financial performance of GLNZ;
- (f) approve decisions concerning GLNZ's capital position;
- (g) monitor GLNZ's compliance with the reporting and other requirements of the Companies Act, Insurance (Prudential Supervision) Act 2010 and other applicable legislation concerning GLNZ; and
- (h) review the preparation of GLNZ's financial reports and statements.

Corion's Board comprises a majority of independent non-executive directors. All Directors are subject to competency requirements and collectively must have the full range of skills needed for the effective and prudent operation of a company operating in the insurance industry.

To assist in fulfilling its functions, the Corion Board has established the following Committees:

- Risk and Compliance Committee. Amongst other things, the Committee provides oversight of the systems, controls and processes used to manage those risks to which GLNZ is exposed and responsibility to monitor compliance with all GLNZ's legal and statutory obligations.
- Audit Committee. Amongst other things, the Committee provides oversight of the integrity of the
  accounting and financial reporting used by GLNZ, including to implement and monitor the potential
  impact of financial risks on GLNZ and review the performance and independence of the external auditor.

Munich Re New Zealand Service Limited ("NZS") is the employer of all Munich Re Group staff in New Zealand and provides certain administrative services to GLNZ. NZS is a 100% owned subsidiary of MHA.

MHA has established a Remuneration Committee and has a remuneration policy that aligns remuneration and risk management. The Remuneration Committee's functions include conducting regular reviews of, and making recommendations to the Board on remuneration matters of the key staff, including New Zealand management.

All Munich Re Group staff globally are required to comply with Munich Re Code of Conduct. The purpose of the Code is to provide clear information and guidance for employees on the basic legal and ethical requirements with which they must comply in the course of their work.

To support the governance function, the MHA Board has approved the following policies and procedures which are applicable to New Zealand:

- Privacy Policy
- Conflict of Interest Policy and Procedure
- Whistle blowing Policy
- Fraud Risk Management Policy
- Insider Trading Policy and Procedure
- Incident Reporting and Investigation Policy
- Compliance Program
- Outsourcing Policy
- Fit and Proper Policy
- Business Continuity Management Policy
- Investment Policy
- Search and Seizure Policy

# Statement of Comprehensive Income for the year ended 31 December 2015

	Note	2015 \$	2014 \$
Revenue from operating activities Insurance revenue Investment revenue Other revenue	_	73,568,302 75,578 978	58,709,017 60,546 96
Total revenue from operating activities	4	73,644,858	58,769,659
Expenses from operating activities Insurance expense Other expenses	-	73,640,184 212,309	58,164,096 298,656
Total expenses from operating activities	5 _	73,852,493	58,462,752
(Loss)/profit before tax	_	(207,635)	306,907
Tax (benefit)/expense	6 _	(73,886)	85,910
(Loss)/profit for the year	_	(133,749)	220,997
Total comprehensive (loss)/income for the year		(133,749)	220,997

#### Balance Sheet as at 31 December 2015

	Note	2015 \$	2014 \$
Current assets Cash	9	4,150,058	1,997,979
Accounts receivable on insurance business	9	6,748,407	6,774,962
Deferred acquisition costs	11	8,558,598	9,291,273
Reinsurance recoveries		8,672,408	8,975,698
Sundry debtors		19,696	6,331
Prepaid reinsurance		14,034,987	14,102,514
Profit commission recoverable		287,575	-
Financial assets	10	<u>-</u>	503,290
Total current assets	-	42,471,729	41,652,047
Non-current assets			
Reinsurance recoveries		1,235,531	1,196,727
Deferred tax assets	12	119,55 <b>4</b>	45,668
Profit commission recoverable	_	-	125,412
Total non-current assets	-	1,355,085	1,367,807
Total assets	- -	43,826,814	43,019,854
Current liabilities			
Payables	13	10,080,142	7,560,280
Outstanding claims	14	8,679,776	9,054,422
Unearned premiums	15	14,034,987	14,102,514
Reinsurance deferred acquisition costs		8,558,598	9,301,319
Profit commission payable	-	287,575	
Total current liabilities	-	41,641,078	40,018,535
Non-current liabilities			
Outstanding claims	14	1,235,898	1,200,975
Profit commission payable	_		125,412
Total non-current liabilities	-	1,235,898	1,326,387
Total liabilities	_	42,876,976	41,344,922
Net assets	_	949,838	1,674,932
Head Office account			
Head Office account Accumulated surplus – Head Office	_	949,838	1,674,932
Total Head Office account		949,838	1,674,932
	=	,	.,,

	Head Office Account \$
Balance at 1 January 2014  Movement in Head Office account  Total comprehensive income	1,501,195 (47,260) 220,997
Balance at 31 December 2014	1,674,932
Balance at 1 January 2015  Movement in Head Office account  Total comprehensive loss	1,674,932 (591,345) (133,749)
Balance at 31 December 2015	949,838

The Statement of Changes in Equity is to be read in conjunction with the notes to the financial statements set out on pages 6 to 23.

# Statement of Cash Flows for the year ended 31 December 2015

	Note	2015 \$	2014 \$
Cash flows from operating activities Premium received Claims paid Net reinsurance paid Management and administration expenses paid Tax loss transfers paid	14 _	13,437,477 (9,631,041) (1,816,037) (417,188)	8,087,291 (6,694,572) (544,619) (381,607) (139,118)
Net cash from operating activities	18	1,573,211	327,375
Cash flows from investing activities Proceeds from sale of financial asset Interest received		500,000 78,868	- 74,281
Net cash from investing activities	_	578,868	74,281
Net increase in cash Cash at 1 January		2,152,079 1,997,979	401,656 1,596,323
Cash at 31 December	-	4,150,058	1,997,979

#### Notes to the financial statements for the year ended 31 December 2015

#### 1. Summary of significant accounting policies

Great Lakes Reinsurance (UK) SE – New Zealand branch (the "Branch") is registered to carry on business in New Zealand for a foreign company, Great Lakes Reinsurance (UK) SE, which is domiciled and incorporated in the United Kingdom. The Branch's principal activity is general insurance. The Branch is an issuer in terms of the Financial Reporting Act 1993. The Branch is a profit-oriented entity. The Branch is a reporting entity for the purposes of the Financial Markets Conduct Act 2013 and the financial statements have been prepared in accordance with the requirements of that Act and the Financial Reporting Act 2013.

With the introduction of the Insurance (Prudential Supervision) Act 2010 ("IPSA"), all insurers carrying on insurance business in New Zealand are required to be licensed by the Reserve Bank of New Zealand ("RBNZ"). The Branch was granted a full licence on 2 April 2013. These financial statements have also been prepared in accordance with the IPSA.

The financial report was authorised for issue by the directors on 22 March 2016.

#### (a) Statement of compliance

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). They comply with the New Zealand equivalents to International Financial Reporting Standards ("NZ IFRS") and other applicable Financial Reporting Standards. The financial statements also comply with International Financial Reporting Standards ("IFRS").

#### (b) Basis of preparation

The financial statements are presented in New Zealand Dollars, which is the Branch's presentational and functional currency.

The financial statements are prepared in accordance with the fair value basis of accounting unless otherwise stated below.

The accounting policies set out below have been applied consistently by the Branch to all periods presented in the financial statements.

#### Adoption of new standards and changes in accounting policies

The following accounting standard and interpretation was issued but is not yet mandatory and has not been adopted by the Branch for the financial year ended 31 December 2015.

An assessment of the impact of the new or amended standards is set out below:

NZ IFRS 9 Financial Instruments includes requirements for the classification, measurement and derecognition of financial assets and financial liabilities. The IASB have deferred the application date of NZ IFRS 9 until 1 January 2018. Retrospective application is generally required, although there are exceptions. As the Branch currently classifies its financial assets either at amortised cost or fair value through the profit and loss, no material impact is expected on the Branch's Statement of Comprehensive Income or Balance Sheet on adoption of this standard, however, the Branch continues to monitor the impact of this standard.

NZ IFRS 15 Revenue from Contracts with Customers establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It replaces existing revenue guidance, including:

- NZ IAS 11 Construction Contracts
- NZ IAS 18 Revenue
- NZ IFRIC 13 Customer Loyalty Programmes
- NZ IFRIC 15 Agreements for the Construction of Real Estate
- NZ IFRIC 18 Transfers of Assets from Customers
- NZ SIC-31 Revenue Barter Transactions Involving Advertising Services

NZ IFRS 15 is effective for annual reporting periods beginning on or after 1 January 2018, with early adoption permitted. The Branch is assessing the potential impact on statements resulting from the application of NZ IFRS 15.

#### Notes to the financial statements for the year ended 31 December 2015

## 1. Summary of significant accounting policies (continued)

#### (c) Use of estimates and judgements

The preparation of the financial statements in conformity with NZ GAAP requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to the accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The areas where critical accounting estimates and judgements are applied are included in Note 2.

#### (d) Revenue

#### Premium revenue

Premiums have been brought to account as income from the date of attachment of risk. Premiums for unclosed business are brought to account where the date of attachment of risk of the business written is prior to reporting date and there is insufficient information to accurately identify the business. The estimation of unclosed business is based on previous experience with due allowance for any changes in the pattern of new business and renewals. The earned portion of premiums received and receivable including unclosed business is recognised as revenue.

The pattern of recognition of premium revenue over the policy or indemnity periods is based on the pattern of risk underwritten. Previous claims experience has been used to derive the pattern of risk for the main class of business underwritten. Other classes of business are recognised based on time.

#### Interest income

Interest income is recognised on an accrual basis.

#### Reinsurance exchange commission

Reinsurance exchange commission is calculated as a percentage of reinsurance premium.

The pattern of recognition of reinsurance exchange commission follows the reinsurance premium earning pattern.

#### Administration commission income

Administration commission income is received from the reinsurer based on the Branch's annual budgeted expenses plus a margin of 10%. This is recognised on a straight line basis over the financial year.

#### Reinsurance recoveries revenue

Reinsurance recoveries revenue is recognised as income in accordance with the reinsurance service received.

#### (e) Unexpired risk liability

At each reporting date the Branch performs a liability adequacy test and immediately recognises any deficiencies if the carrying amount of unearned premium less any related deferred acquisition costs does not meet estimated future cash flows relating to future claims covered by current insurance contracts.

If the present value of the expected future cash flows relating to future claims plus the additional risk margin to reflect the inherent uncertainty in the central estimate exceeds the unearned premium liability less related deferred acquisition costs then the unearned premium liability is deemed to be deficient.

The entire deficiency, if any, net of reinsurance, is recognised immediately in the Statement of Comprehensive Income. The deficiency is recognised first by writing down the related deferred acquisition costs with any excess being recorded in the Balance Sheet as unexpired risk liability.

### Notes to the financial statements for the year ended 31 December 2015

#### 1. Summary of significant accounting policies (continued)

#### (f) Outwards reinsurance

Premiums ceded to reinsurers are recognised as an expense in accordance with the pattern of reinsurance service received.

#### (q) Claims

Claims incurred expense and a liability for outstanding claims are recognised in respect of all insurance business. The liability covers claims incurred but not yet paid, incurred but not reported ("IBNR"), incurred but not enough reported ("IBNER") and the anticipated direct and indirect costs of settling those claims.

Claims outstanding are assessed by review of individual claim files and estimating the ultimate cost of settling claims which includes IBNRs, IBNERs and settlement costs using statistics based on past experience and trends. The outstanding claims reserve is estimated using actuarial models.

The liability for outstanding claims is measured as the present value of the expected future payments reflecting the fact that all claims do not have to be paid out in the immediate future.

The expected future payments are estimated on the basis of the ultimate cost of settling claims which is affected by factors arising during the period to settlement such as normal inflation and superimposed inflation. The expected future payments are then discounted to a present value at the balance date using a risk-free discount rate. A risk margin is added to the outstanding claims liabilities to increase the probability that the liability is adequate at an adequacy level deemed appropriate by management and set at a confidence level of 75%.

#### (h) Reinsurance recoveries

Reinsurance recoveries are assessed regularly and expected future recoveries are estimated on the same basis as the liability for outstanding claims, on the basis of the ultimate cost of settling claims which is affected by factors arising during the period to settlement such as normal inflation and superimposed inflation. The expected future recoveries are then discounted to a present value at the balance date using a discount rate. A risk margin is added to the outstanding recoveries to increase the probability that the asset is adequate at an adequacy level deemed appropriate by management and set at a confidence level of 75%.

#### (i) Acquisition costs

A portion of direct acquisition costs relating to unearned premium revenue is deferred where it represents future benefits to the Branch and can be reliably measured. Deferred acquisition costs are stated at the lower of cost and recoverable amount. Deferred acquisition costs are amortised over the financial years expected to benefit from the expenditure.

#### (j) Foreign currency translation

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions are recognised in the Statement of Comprehensive Income.

Assets and liabilities expressed in other currencies are translated to the functional currency using the closing exchange rate at the reporting date and income and expenses are translated using the average exchange rate for the year. Realised and unrealised foreign exchange gains and losses resulting from this translation are recognised in the Statement of Comprehensive Income.

#### (k) Income tax

Prior to July 2010, Great Lakes Reinsurance (UK) SE did not have a permanent establishment for tax purposes in New Zealand. The portfolio incepting prior to July 2010 was underwritten by Great Lakes Reinsurance (UK) SE directly. As a result, such portfolio is not attributed to New Zealand for income tax purposes. The portfolio incepting from July 2010 was, and remains to be, underwritten by Great Lakes Reinsurance (UK) SE – New Zealand Branch, a permanent establishment in New Zealand for income tax purposes. On this basis the Branch is required to attribute profits from the business to New Zealand for income tax purposes from July 2010.

The income tax expense for the period is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

#### Notes to the financial statements for the year ended 31 December 2015

#### 1. Summary of significant accounting policies (continued)

#### (k) Income tax (continued)

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities are settled. The tax rates are applied to the cumulative amounts of deductible and assessable temporary differences to measure the deferred tax asset or liability. Deferred tax assets are recognised for deductible temporary differences only if it is probable that future taxable amounts will be available to utilise those temporary differences.

#### (I) Rounding of amounts

Amounts in the financial statements have been rounded off to the nearest dollar.

#### (m) Financial assets backing insurance contract liabilities

The Branch has determined that all financial assets are deemed to back insurance contract liabilities and are measured at fair value through profit or loss at each balance date as they meet the criteria under NZ IAS 39 *Financial Instruments: Recognition and Measurement.* Unrealised profits and losses on subsequent measurement to fair value are recognised in the Statement of Comprehensive Income.

#### Fair value is measured as follows:

- Cash assets are carried at face value of the amounts deposited. The carrying amounts of cash
  assets approximate their fair value. Cash includes cash on hand, deposits held at call with banks
  and investments in money market instruments, such as Bills of Exchange.
- Fixed interest securities are taken as the bid price of the instrument.
- Receivables are initially recognised and subsequently measured at book value less provision for doubtful debts, which is the best estimate of fair value as they are settled within a short period.

Purchases and sales of financial assets are recognised on trade date, being the date on which the Branch commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Branch has transferred substantially all the risks and rewards of ownership.

#### (n) Impairment of assets

All assets other than those which are set outside the scope of NZ IAS 36 *Impairment of Assets* are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying value exceeds its recoverable amount. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

#### (o) Cash and receivables

Cash comprises cash balances and call deposits with maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the Branch in the management of its short-term commitments.

Receivables are initially recognised and subsequently measured at book value less provision for doubtful debts, which is the best estimate of fair value. The collectability of receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence that the Branch will not be able to collect all amounts that are due in accordance with the original terms of the receivable. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated cash flows, discounted at the effective interest rate.

#### (p) Payables

Payables are carried at book value, which approximates fair value and represents liabilities for goods and services provided to the Branch prior to the end of the financial year that were unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

#### Notes to the financial statements for the year ended 31 December 2015

#### 1. Summary of significant accounting policies (continued)

#### (q) Goods and Services Tax

As highlighted in note 1(k), prior to July 2010, Great Lakes Reinsurance (UK) SE did not have a permanent establishment for tax purposes in New Zealand, therefore deemed to have no requirement to register for GST in New Zealand. The Branch portfolio from July 2010 is registered for GST in New Zealand. All amounts are shown exclusive of GST except for receivables and payables that are stated inclusive of GST.

#### (r) Non-resident withholding tax

The non-resident portfolio of the Branch is subject to a premium withholding tax of 2.8% on the gross premiums received in respect of non-life insurance business. However, no premium withholding tax applies to the closed warranty, bond and surety businesses as these businesses do not constitute insurance for the purposes of the premium withholding tax.

#### 2. Summary of significant actuarial methods and assumptions

The effective date of the actuarial valuation on outstanding claims liabilities is 31 December 2015. The liability valuation is documented in a report prepared by the Appointed Actuary, Ms. Susan Ley FNZSA, FIAA. The report indicates that the Appointed Actuary is satisfied with the nature, sufficiency and accuracy of the data provided upon which the outstanding claims liabilities have been determined. Methods utilised and assumptions made in determining the outstanding claims liability are in accordance with the requirements of NZ IFRS 4 *Insurance Contracts* and consistent with the New Zealand Society of Actuaries Professional Standard 30, "Valuation of General Insurance Claims".

#### (a) Key actuarial valuation methods and assumptions

#### (i) Outstanding claims liabilities

Provision is made at the end of the year for the estimated cost of claims incurred but not settled at balance date. These reserves include estimates for claims that have been reported, IBNR, and IBNER, and include estimates of expenses associated with processing and settling these claims.

The process of establishing reserves is subject to considerable variability as it requires the use of informed estimates and judgements. These estimates and judgements are based on numerous factors, and may be revised as additional experience and other data become available or as regulations change.

Outstanding claims liability is estimated by class of business. Historical experience and other statistical information are used to estimate the ultimate claim costs.

To determine outstanding claims provision for a particular line of business, more than one method may be used to estimate ultimate losses and loss expenses and the results are used to select a single point estimate. These methods may include, but are not necessarily limited to, extrapolations of historical reported and paid loss data, application of industry loss development patterns to the reported or paid losses, expected loss ratios developed by management, and historical industry loss ratios. Underlying judgements and assumptions that may be incorporated into these actuarial methods include, but are not necessarily limited to, adjustments to historical data used in models to exclude aberrations in claims data such as catastrophes that are typically analysed separately, adjustments to actuarial models and related data for known business changes and the effect of recent or pending litigation on future claims settlements.

#### (ii) Key actuarial assumptions

The following key assumptions have been made in determining the outstanding claims liabilities:

	2015	2014
Weighted average term to settlement (years)	0.68	0.72
Inflation rate	Implicit	Implicit
Discount rate	2.6%-5.0%	3.6%-4.2%
Claims handling expense ratio	1.30%	2.00%
Risk margin	21.97%	15.15%

#### Notes to the financial statements for the year ended 31 December 2015

#### 2. Summary of significant actuarial methods and assumptions (continued)

#### (a) Key actuarial valuation methods and assumptions (continued)

#### (iii) Process used to determine assumptions

A description of the processes used to determine these assumptions is provided below:

#### · Weighted average term to settlement

The weighted average term to settlement relates to the number of years until the payments are made on average (inflated and discounted). The payment pattern is selected based on historical settlement patterns. The weighted average term to settlement, while not itself an assumption, provides a summary indication of the future cash flow pattern.

#### Inflation rate

Insurance costs are subject to inflationary pressures. Inflation and superimposed inflation are implicitly allowed for in the adopted actuarial valuation methods on the basis that it is reflected in the development of historical claims cost.

#### Discount rate

In order to determine the interest rates used to discount the liabilities, an analysis of the term structure of risk-free interest rates was prepared. The yield structure of New Zealand government bonds as at 31 December 2015 is used to derive the future effective annual interest rates.

#### · Claims handling expense ratio

New Zealand and International Financial Reporting Standards require insurers to establish a provision for outstanding claims, which includes an allowance for claims handling expenses (CHE). The claims handling expense ratio is determined by conducting an expense analysis.

#### Risk margin

The overall risk margin was determined allowing for the relative uncertainty of the outstanding claims estimate for each class of business. The overall position is intended to approximate 75% probability of adequacy.

#### (b) The effect of changes in key actuarial assumptions

Sensitivity analyses are conducted to quantify the impact of changes in the key underlying variables. The variations included in the reported results are calculated using certain assumptions about the variables as disclosed below. The movement in any key variable will impact the financial position and performance for a period. The following information describes how a change in each assumption will affect claims liabilities and provides an analysis of the sensitivity of the outstanding claims liabilities to changes in these assumptions.

#### Weighted average term to settlement

A decrease in average term to settlement implies that claims are being paid sooner than anticipated. Expected payment patterns are used in determining the outstanding claims liability. An increase or decrease in the weighted average term would have an opposite effect on outstanding claims liabilities.

#### Risk margin

The outstanding claims liabilities includes a risk margin to allow for the inherent uncertainty in the estimates of future claims cost. An increase or decrease in the percentage risk margin will have a corresponding change in the overall outstanding claims liabilities.

#### Discount rate

The outstanding claims liabilities are calculated with reference to expected future payments. These payments are discounted to adjust for the time value of money. An increase or decrease in the assumed discount rate will have an opposite impact on the overall outstanding claims liabilities.

#### Notes to the financial statements for the year ended 31 December 2015

#### 2. Summary of significant actuarial methods and assumptions (continued)

#### (b) The effect of changes in key actuarial assumptions (continued)

#### Claims handling expense ratio

An estimate for the internal costs of handling claims is included in outstanding claims liabilities. An increase or decrease in the expense rate assumption would have a corresponding change on outstanding claims liabilities.

#### (c) Sensitivity analysis of changes in key actuarial assumptions

The impact of changes in key actuarial assumptions is summarised below. Each change has been calculated in isolation of the other changes.

The movements are stated in absolute terms where the base assumption is a percentage, for example, if the base risk margin assumption was 13.8%, a 1% increase would mean a 14.8% risk margin. The movements in the net outstanding claims liability would have an opposing net impact on the profit before tax for a year.

Variable	Movement in variable	Change in gross discounted outstanding claim liabilities		
		2015 \$'000	2014 \$'000	
Weighted average term to settlement	+0.5 years	(46)	(52)	
	-0.5 years	47	52	
Risk margin	+1%	81	89	
<b>3</b>	-1%	(81)	(89)	
Discount rate	+1%	(22)	(20)	
	-1%	23	21	
Claims handling expense ratio	+1%	98	101	
Comme manual composition to the	-1%	(98)	(101)	

#### 3. Risk management policies and procedures

The Branch carries on insurance business in New Zealand in the non-life insurance segment.

The financial condition and operating results of the Branch are affected by a number of key financial and non-financial risks. Risk management is the process of identifying, analysing, controlling, monitoring, and reporting risks that could have a material impact on the operations of the Branch. Insurance risk involves the consideration of the market, product design, pricing, underwriting, claims management and valuation risk. The Branch's disclosed objectives and policies in respect of managing these risks are set out in the remainder of this note.

#### (a) Risk management objectives and policies for mitigating financial risks

#### **Objectives**

Through its insurance operations the Branch is exposed to financial risks such as credit risk, liquidity risk and market risk. The Branch's risk management framework seeks to minimise the potential adverse effects of these risks on its financial performance.

The key objective of the Branch's financial management strategy is to ensure sufficient liquidity is available at all times to meet its financial obligations, including settlement of insurance liabilities, and to optimise the Branch's investment returns.

#### Notes to the financial statements for the year ended 31 December 2015

#### 3. Risk management policies and procedures (continued)

#### (a) Risk management objectives and policies for mitigating financial risks (continued)

#### (i) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge an obligation.

The following policies and procedures are in place to mitigate the Branch's exposure to credit risks and concentration:

- A mandate is in place that limits all New Zealand dollar investments to be in New Zealand government bonds.
- The credit risk in respect of client balances: Premium paid by managing general agents are paid net of commission so that no commission liability exists until a premium is paid.
- · Reinsurance is held with highly rated group entities only.

The carrying amounts of financial assets represent the maximum credit exposure. The table below provides information regarding the maximum exposure to credit risk for the components of the Balance Sheet.

		Carrying amount		
		2015	2014	
	Note	\$	\$	
Cash	9	4,150,058	1,997,979	
Financial assets at fair value through profit or loss				
- Debt securities	10	-	503,290	
Accounts receivable from insurance business		6,748,407	6,774,962	
Reinsurance recoveries		9,907,939	10,172,425	
Sundry debtors		19,696	6,331	
Profit commission recoverable		287,575	125,412	
Total	_	21,113,675	19,580,399	
No financial assets are either past due or impaired				
Standard & Poor's A- to AAA		14,345,404	12,806,196	
Unrated	_	6,768,271	6,774,203	
Total	<u></u>	21,113,675	19,580,399	

All financial assets carried at fair value through profit or loss are categorised as level 1 of the fair value measurement hierarchy. The fair value of level 1 financial assets are based on quoted prices in active markets for identical instruments at the Balance Sheet date.

The Branch has a significant credit exposure to its reinsurer and ultimate parent entity Münchener Rückversicherungs-Gesellschaft. Münchener Rückversicherungs-Gesellschaft has a Standard and Poor's credit rating of AA-.

#### (ii) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial instruments.

The following policies and procedures are in place to mitigate the Branch's exposure to liquidity risk:

- The Branch maintains a sufficient portfolio of liquid financial assets that are readily converted to
  cash to meet the needs of the business, without incurring unacceptable losses or risking damage
  to the Branch's reputation.
- The Branch maintains financial assets with similar duration as the underlying outstanding claims liabilities of the business in order to ensure sufficient funding is available to meet outstanding claims obligations.

The table below summarises the maturity profile of the financial liabilities of the Branch at carrying value, except for outstanding claims, where maturity profiles are determined on the discounted estimated timing of cash outflows.

#### Notes to the financial statements for the year ended 31 December 2015

- 3. Risk management policies and procedures (continued)
  - (a) Risk management objectives and policies for mitigating financial risks (continued)
  - (ii) Liquidity risk (continued)

2015	Note	Total	Up to 1 year \$	1-5 years \$	Over 5 years \$
Payables	13	10,080,143	10,080,143	-	-
Profit commission payable		287,575	287,575	-	-
Outstanding claims	14 _	9,915,674	8,679,776	1,231,698	4,200
Total	=	20,283,392	19,047,494	1,231,698	4,200
2014					
Payables	13	7,560,280	7,560,280	-	-
Profit commission payable		125,412	· · ·	125,412	-
Outstanding claims	14 _	10,255,397	9,054,422	1,197,910	3,065
Total	_	17,941,089	16,614,702	1,323,322	3,065

#### (iii) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk.

The following policies are in place to mitigate the Branch's exposure to market risk:

- The Branch manages its risk within an Asset and Liability Management ("ALM") framework. The
  ALM framework forms an integral part of the insurance risk management policy and ensures the
  Branch maintains financial assets with similar duration and cash flow characteristics as the
  underlying insurance contract liabilities of the business. This minimises the risk of interest rate
  movements resulting in a mis-match between the value of the assets and the liabilities.
- The Branch does not trade in derivatives or use derivatives to manage exposures to interest rate risk, foreign currency risk and other price risk.

#### Interest rate risk

The Branch has determined that all financial assets held are assets backing insurance contract liabilities. The investment income of the Branch will decrease as interest rates decrease. The insurance liabilities are closely matched to reinsurance recoveries.

The Branch's exposure to interest rate risk and the effective weighted average interest rate for each significant class of interest bearing financial asset are set out below:

		Weighted	Floating	ating Fixed interest maturing in:		ring in:	
	Note	average interest	interest	Up to 1	1 to	Over	Tatal
		rate	rate \$	year \$	5 years \$	5 years \$	Total \$
2015							
Cash	9	1.2%	4,150,058	-	-	-	4,150,058
Investments							
Government bonds	10	-		<u> </u>	-	-	
Total			4,150,058	-	-		4,150,058
2014							
Cash	9	2.04%	1,997,979	-	-	-	1,997,979
Investments							
Government bonds	10	5.96%		503,290	-		503,290
Total			1,997,979	503,290			<u>2,501,269</u>

#### Great Lakes Reinsurance (UK) SE - New Zealand Branch

(Overseas company registered in New Zealand under the Companies Act 1993)

#### Notes to the financial statements for the year ended 31 December 2015

#### 3. Risk management policies and procedures (continued)

#### (a) Risk management objectives and policies for mitigating financial risks (continued)

#### (iii) Market risk (continued)

A +/- 1% movement in the bank interest rate would have an impact of \$41,501 (2014: \$19,980) on the Statement of Comprehensive Income.

#### Currency risk

The Branch operates in New Zealand. Assets are maintained in the local currency to match the expected liabilities. Hence the Branch's currency risk is not considered to be of a material nature.

#### Other price risk

The Branch does not trade derivatives or hold equity securities in another entity, therefore there is no material exposure to other price risk.

#### (b) Risk management objectives and policies for mitigating insurance risks

#### (i) Objectives

The Branch's objectives and policies in respect of managing insurance risks are:

- Understanding insurance risk as the risk of loss, of inadequate claims handling, or of adverse change in the value of insurance liabilities, due to inadequate pricing and provisioning assumptions.
- Measuring the frequency and severity of possible insurance risk loss events.
- Treating insurance risk with controls designed to ensure:
  - Adherence to competency based underwriting guidelines and limits.
  - Improving underwriting platform and pricing tools.
  - Sufficient business pricing peer-reviews.
  - Competency based peer reviewing of all business.
  - Rigorous analysis of: Contemporaneous & Periodic Renewal Monitoring Reports.
- Monitoring insurance risk by reporting and responding to incidents.
- Protecting the Branch by undertaking 100% reinsurance with highly rated group entities.

#### (ii) Concentrations of insurance risk

The Branch's exposure to concentrations of insurance risk is managed through reinsurance. The Branch conducts significant analysis of single-event exposures on an ongoing basis and continues to be well within the limits mandated by its head office.

#### (iii) Exposure to risk

The Branch actively manages its exposure to risks by applying prudent underwriting controls to renewals and new business and in managing claims in order to enhance its financial performance. The key policies in place to mitigate insurance risk include:

#### Management reporting

The Branch utilises comprehensive management information systems and actuarial models using historical information to calculate premiums and monitor claims. It reports financial and operational results quarterly and undertakes regular experience analysis to monitor emerging trends.

#### Underwriting and claims management procedures

Underwriting procedures are documented and include limits to delegated authorities and signing powers. Internal auditors from the parent entity review the underwriting and claims management processes to ensure adequate controls are in place and that they are effective. Strict claims management procedures ensure the timely and correct payment of claims in accordance with policy conditions.

#### Notes to the financial statements for the year ended 31 December 2015

#### 3. Risk management policies and procedures (continued)

#### (c) Capital management

#### (i) Regulatory capital

The Branch is regulated by the Reserve Bank of New Zealand to carry out insurance business in New Zealand. It has been granted an exemption from compliance with the solvency standard under section 59 of the Insurance (Prudential Supervision) Act 2010 as the licensed entity is Great Lakes Reinsurance (UK) SE. It is the licensed entity that needs to comply with the solvency standard. As at 31 December 2015, Great Lakes Reinsurance (UK) SE's solvency ratio fully met the United Kingdom regulatory minimum requirements.

The goal of the current capital management plan for the Branch is to keep positive net assets at all times.

#### (ii) Ratings capital

Great Lakes Reinsurance (UK) SE maintains the capital strength by reference to a target financial strength rating from an independent ratings agency. The ratings help to reflect the financial strength of Great Lakes Reinsurance (UK) SE and demonstrate to the stakeholders the ability to pay claims in the long term. Rating agencies assess the financial strength of Great Lakes Reinsurance (UK) SE. The Branch is classified as a branch of Great Lakes Reinsurance (UK) SE. Therefore the Branch obtained the same rating as Great Lakes Reinsurance (UK) SE based on ratings published by Standard & Poor's Ratings services as at 31 December 2015. At the date of this report, Great Lakes Reinsurance (UK) SE has a credit rating of AA- from Standard & Poor's (2014: AA-) and a credit rating of A+ from AM Best (2014: A+).

#### (d) Development of claims

Information about actual claims compared with previous estimates is provided below for claims for which uncertainty about the amount and timing of claim payments is not typically resolved within one year.

	2010 & prior	2011	2012	2013	2014	2015	Total
	рпог	\$	\$	\$	\$	\$	\$
Estimate of gross ultimate claims cost At end of							
underwriting year		5,862,067	5,855,735	4,279,305	7,433,583	8,729,651	N/A
One year later		8,765,977	5,759,341	4,965,311	9,817,234		N/A
Two years later		7,789,506	5,161,672	4,839,472			N/A
Three years later		7,860,636	5,105,998				N/A
Four years later		7,689,638					N/A
Current estimate of ultimate claims cost	13,427,153	7,689,638	5,105,998	4,839,472	9,817,234	8,729,651	49,609,146
Cumulative gross payments Undiscounted outstanding claims for the five most recent	13,040,903	7,689,638	5,067,967	4,697,974	8,059,188	2,872,032	41,427,702
underwriting years	386,250	<b>b</b>	38,031	141,498	1,758,046	5,857,619	8,181,444

# Notes to the financial statements for the year ended 31 December 2015

## 4. Revenue from operating activities

	. •	Note	2015 \$	2014 \$
	Insurance revenue		•	•
	Premium revenue	8	38,450,819	29,393,971
	Reinsurance recoveries revenue	7, 8	9,273,491	8,343,650
	Reinsurance exchange commissions	8	25,535,837	20,575,139
	Administration commission income	8	308,155	396,257
	Total insurance revenue	b	73,568,302	58,709,017
	Total insurance revenue		73,300,302	56,709,017
	Investment revenue			
	Interest		75,578	<b>74,28</b> 1
	Unrealised investment losses		_	(13,735)
	Total investment revenue		75,578	60,546
	Other revenue			
	Other income		978	96
	Total other revenue		978	96
	Total revenue from operating activities		73,644,858	58,769,659
_	•	•		
Э.	Expenses from operating activities			
	Insurance expense	0	20 450 040	20 202 074
	Outwards reinsurance expense	8	38,450,819	29,393,971
	Claims expense	7, 8	9,291,318	8,256,305
	Acquisition expense	8	25,680,898	20,513,820
	Insurance admin expenses	8	217,149	-
	Total insurance expense		73,640,184	58,164,096
	Total other expenses		212,309	298,656
	Total expenses from operating activities	•	73,852,493	58,462,752
6.	Taxes			
	(a) Income tax (benefit)/expense			
	Current tax			79,916
	Deferred tax		(73,886)	5,994
	Deleneu (ax		(73,880)	3,994
	Tax (benefit)/expense		(73,886)	85,910
	(b) Reconciliation of prima facie tax payable to income tax ex	pense		
	(Loss)/profit before tax		(207,635)	306,907
	Prima facie income tax (benefit)/expense at the New Zealand Ta	x rate of 28%	(50.400)	
	(2014: 28%) Tax effect of amounts which are not deductible (taxable) in calcu	ulating taxable	(58,138)	85,934
	income: Non-assessable income		/1E 740\	(24)
			(15,748)	(24)
	Non-deductible expense		-	-
	Under provision prior year		-	<u> </u>
	Tax (benefit)/expense		(73,886)	85,910
	(c) Income tax payable			
	Opening balance at 1 January		_	_
	Additional provisions recognised			(79,916)
	Transfer of tax credits to related party		-	79,916
		,		,
	Closing Balance at 31 December	_		
		r		

# Notes to the financial statements for the year ended 31 December 2015

#### 7. Net claims incurred

	2015			2014	
Current year	Prior year	Total	Current year	Prior year	Total
\$	\$	\$	\$	\$	\$
	(524,619)			288,391	7,948,835
13,208	-	13,208	(38,961)	52,470	13,509
437,023	-	437,023	293,961		293,961
9,815,937	(524,619)	9,291,318	7,915,444	340,861	8,256,305
	(476,048)		7,659,179	361,923	8,021,102
12,990	-	12,990	(38,684)	52,470	13,786
440,688		440,688	308,762	-	308,762
9.749.539	(476.048)	9,273,491	7.929.257	414.393	8,343,650
66,398	(48,571)	17,827	(13,813)	(73,532)	(87,345)
	9,365,706 13,208 437,023 9,815,937 9,295,861 12,990 440,688 9,749,539	Current year \$  9,365,706 (524,619) 13,208 - 437,023 - 9,815,937 (524,619)  9,295,861 (476,048) 12,990 - 440,688 - 9,749,539 (476,048)	Current year     Prior year     Total       9,365,706     (524,619)     8,841,087       13,208     -     13,208       437,023     -     437,023       9,815,937     (524,619)     9,291,318       9,295,861     (476,048)     8,819,813       12,990     -     12,990       440,688     -     440,688       9,749,539     (476,048)     9,273,491	Current year         Prior year         Total year         Current year           \$         \$         \$         \$           9,365,706 13,208         (524,619) 8,841,087 7,660,444 (38,961)         13,208 (38,961)           437,023         -         437,023 293,961           9,815,937         (524,619) 9,291,318 7,915,444           9,295,861 12,990         -         12,990 (38,684)           440,688         -         440,688 308,762           9,749,539         (476,048) 9,273,491 7,929,257	Current year         Prior year         Total year         Current year year         Prior year year           9,365,706 13,208         (524,619)         8,841,087 7,660,444 (38,961)         288,391 52,470           437,023         -         437,023 293,961         -           9,815,937         (524,619)         9,291,318 7,915,444         340,861           9,295,861 12,990         -         12,990 (38,684)         52,470           440,688         -         440,688 308,762         -           9,749,539         (476,048)         9,273,491 7,929,257 414,393

Current year claims relate to risks borne in the current financial year. Prior year claims relate to a reassessment of the risks borne in all previous financial years.

## 8. Underwriting result

	2015 \$	2014 \$
Premium revenue	38,450,819	29,393,971
Outwards reinsurance	(38,450,819)	(29,393,971)
Net premium		
Claims expense	(9,291,318)	(8,256,305)
Reinsurance recoveries	9,273,491	8,343,650
Underwriting expenses	(25,898,047)	(20,513,820)
Reinsurance exchange commission	25,535,837	20,575,139
Administration commission income	308,155	396,257
Underwriting result	(71,882)	544,921
9. Cash		
Cash at bank	4,150,058	1,997,979
Cash at bank bears average interest of 1.20% (2014: 2.04%).		
10. Financial assets		
Debt securities - New Zealand government bond		503,290
Total financial assets – fair value through profit or loss	-	503,290
Current financial assets	-	503,290
Non-current financial assets		-
Total financial assets – fair value through profit or loss	-	503,290

## Notes to the financial statements for the year ended 31 December 2015

#### 10. Financial assets (continued)

Changes in the fair value of financial assets through profit or loss are recorded as revenue/expense in the Statement of Comprehensive Income. None of the changes in the fair value during the year is attributable to changes in credit risk (2014: nil).

#### 11. Deferred acquisition costs

·	2015 \$	2014 \$
Deferred acquisition costs	8,558,598	9,291,273
Reconciliation of movement in deferred acquisition costs Balance at 1 January Costs deferred in current financial year	9,291,273 8,641,858	2,767,729 9,301,319
Write down of deferred acquisition cost Amortisation of costs deferred in previous financial years	(83,260) (9,291,273)	(10,046) (2,767,729)
Balance at 31 December	8,558,598	9,291,273
12. Deferred tax assets		
Deferred tax assets		
Deferred tax assets relate to timing differences and comprises the tax effect of the following amounts recognised in the Statement of Comprehensive Income: Loss adjusted expense	36,434	39,010
Debtors Liability adequacy test write-downs	3,903 23,313	3,845 2,813
Deferred acquisition costs	(23,313)	2,013 -
Carry forward tax loss	79,217	
Total deferred tax assets	119,554	45,668
13. Payables		
Amount due to reinsurer – related party Amount due to others	9,921,917	7,402,565
Transfer of tax credits to related party	34,844 123,382	34,327 1 <u>2</u> 3,388
Total payables	10,080,143	7,560,280
14. Outstanding claims liabilities		
(a) Outstanding claims liabilities		
Gross central estimate - undiscounted Claims handling expense	8,076,450 104,994	8,795,488 175,910
Discount to present value Risk margin	(51,754) 1,785,984	(64,962) 1,348,961
Total outstanding claims liabilities - discounted	9,915,674	10,255,397
Current Non-current	8,679,776 1,235,898	9,054,422 1,200,975
Total outstanding claims liabilities - discounted	9,915,674	10,255,397
Reconciliation of movement in discounted outstanding claims liabilities		
Balance at 1 January	10,255,397	8,693,664
Additional provisions recognised Liabilities paid	9,291,318 (9,631,041)	8,256,305 (6,694,572)
Balance at 31 December	9,915,674	10,255,397

# Notes to the financial statements for the year ended 31 December 2015

# 14. Outstanding claims liability (continued)

#### (b) Inflation and discount rates

The liability for outstanding claims is measured as the present value of the expected future payments reflecting the fact that all claims do not have to be paid out in the immediate future. The expected future payments are estimated on the basis of the ultimate cost of settling claims which is affected by factors arising during the period to settlement such as normal inflation and superimposed inflation. The expected future payments are then discounted to a present value at the balance date using a discount rate.

#### 15. Unearned premium liability

Unearned premium liability-current	<b>2015</b> <b>\$</b> 14,034,987	<b>2014</b> \$ 14,102,514
Reconciliation of movement in unearned premium		
Balance at 1 January	14,102,514	4,417,231
Deferral of premium on contracts written in the period	14,034,987	13,994,633
Earning of premium written in previous periods	(14,102,514)	(4,309,350)
Balance at 31 December	14,034,987	14,102,514

#### 16. Liability adequacy test

A liability adequacy test has been conducted using the net central estimate of the present value of expected future cash flows and has identified a deficit.

Unearned premium liabilities Related deferred acquisition costs Related reinsurance assets	14,034,987 (8,641,858) (5,476,389) (83,260)	14,102,514 (9,301,319) (4,801,195)
Undiscounted net premiums liabilities excluding risk margin Discount Risk margin		8,954 (952) 2,044 10,046
Net deficiency Risk margin % Write down of deferred acquisition costs Probability of sufficiency %	(83,260) - (83,260) 60%	(10,046) 25.5% (10,046) 60%

The risk margin has been arrived at by determining margins for each line of business and then applying reductions on account of diversification over the various lines of business. This was done by applying a suitable correlation matrix to the expected values and uncertainties of the individual unexpired risk liabilities.

#### 17. Remuneration of auditors

Net cash from operating activities

KPMG-Audit fees	35,412	34,327
18. Reconciliation of (loss)/profit after income tax to net cash flows from operation	ting activities	
(Loss)/profit for the year Adjustments for investment revenue	(133,749) (75,578)	220,997 (60,546)
Net cash from operating activities before change in assets and liabilities	(209,327)	160,451
Change in assets and liabilities during the financial year Decrease/(increase) in receivables Increase in other creditors and accruals	324,370 1,532,054	(21,567,502) 21,728,432
(Increase)/decrease in net deferred tax asset	(73.886)	5.994

327,375

1,573,211

#### Notes to the financial statements for the year ended 31 December 2015

#### 19. Related party transactions

#### (a) Parent entities

The ultimate parent entity is Münchener Rückversicherungs-Gesellschaft, a company incorporated in Germany with limited liability.

#### (b) Directors

Disclosures relating to directors are set out in Note 20.

#### (c) Guarantees

No guarantees have been given to or received from any related parties that are outside the normal trading arrangements.

#### (d) Transactions with related parties

	Transaction description	2015 \$	2014 \$
Munich Reinsurance Company (New Zealand Branch)	Reinsurance	(4,544,149)	(5,627,301)
Munich Reinsurance Company (New Zealand Branch)	Tax credits	-	(79,916)
Münchener Ruckersicherungs-Gesellschaft	Reinsurance	800,104	1,052,123
Munich Holdings of Australasia Pty Limited	Management expenses	(395,194)	(130,223)
Munich Re New Zealand Service Limited	Management expenses	(176,921)	(51,211)
Corion Pty Limited	Management expenses	(105,498)	(108,824)
Rural Affinity Insurance Agency Pty Limited	Underwriting activity	31,988	83,144
Great Lakes Reinsurance (UK) SE	Home office expenses	(40,345)	(65,842)
Total		(4,430,015)	(4,928,050)

#### (e) Outstanding balances

Current account balances (payable)/receivable with related parties at the balance date were:

	Transaction description		
Munich Reinsurance Company (New Zealand	Reinsurance	(9,920,224)	(7,400,871)
Branch)			
Munich Reinsurance Company (New Zealand	Tax credits	(123,388)	(123,388)
Branch)			
Europaische Reiseversicherung	Reinsurance	(1,694)	(1,694)
Rural Affinity Insurance Agency Pty Limited	Underwriting activity	5,805	20,202
Total		(10,039,501)	(7,505,751)

No provision for doubtful debts has been raised by either the Branch or the parent entity in relation to any outstanding related party balances, and no expense has been recognised in respect of bad or doubtful debts due from related parties.

#### (f) Terms and conditions

All related party transactions were made on normal commercial terms and conditions and at market rates (including market rental rates). Outstanding balances are unsecured and are payable in cash.

#### (g) Outwards reinsurance

The non-resident portfolio of the Branch is protected by a Facultative Obligatory reinsurance contract with the parent entity, Münchener Rückversicherungs-Gesellschaft, a company incorporated in Germany with limited liability. The resident portfolio of the Branch is protected by 100% quota share with Munich Reinsurance Company (New Zealand Branch).

#### (h) Key management personnel and director transactions

The key management personnel also provide services to the immediate parent and a number of fellow subsidiary undertakings for which payment is made by the immediate parent undertaking. It is not practical to apportion these emoluments received and therefore are not disclosed in respect of any key management personnel in these financial statements.

#### Great Lakes Reinsurance (UK) SE - New Zealand Branch

(Overseas company registered in New Zealand under the Companies Act 1993)

#### Notes to the financial statements for the year ended 31 December 2015

#### 20. Directors' disclosure

The following persons were directors of the Branch during the financial year and up to the date of this report:

#### Mr A Medniuk

Chairman and Non-Executive Director

Mr Medniuk has broad experience with London Market Insurers over many years and takes a great interest in the strategy and activities of the Branch from an independent perspective and brings a fresh approach to the Board's activities, Mr Medniuk was previously the Group Chief Executive of Global Aerospace Underwriting Managers Ltd. Other directorships held include Brit Insurance Syndicates Ltd (Director), Barbican Art Centre (Trustee), The Tawt Trust (Chairman), and The Trans Globe Expedition Trust (Chairman).

#### Dr R Altenburger (resigned 6 August 2015)

Executive Director

Dr Altenburger is the Chief Executive Officer of Great Lakes Reinsurance (UK) SE, previously holding the position of Head of Strategy Implementation and Organisational Development at Munich Re. Dr Altenburger holds a Doctorate of Doctor Rerum Politicarum in Business Administration/Economics.

#### Dr S Pasternak

Executive Director

Dr Pasternak joined the Board as the Chief Financial Officer of Great Lakes Reinsurance (UK) SE, having worked for the Munich Re Group on both the direct and reinsurance side since 1999, during which time he has held various senior management roles.

#### Dr G Funke (resigned 1 January 2016)

Shareholder Representative

Dr Funke is an Executive Manager of Munich Re Group with more than 15 years experience in underwriting and reinsurance. Dr Funke is a trained lawyer and a member of the Bar of Cologne and the Bar of Munich. Other directorships held include Global Aerospace Underwriting Managers Limited (Non-Executive Director), Chairman of the Board of Directors of Munich Re of Malta Holding Limited (Non-Executive Director), Chairman of the Board of Directors of Munich Re of Malta PLC (Non-Executive Director), Member of the Board of Directors of Munich Re Underwriting Agents (DIFC) Limited, Dubai (Non-Executive Director), and Vice Chairman of the Board of Directors New Reinsurance Company Limited (Non-Executive Director).

#### Mr C Hoch

Shareholder Representative

Mr Hoch is the Chief Engineering Underwriting Officer, Special & Financial Risks Division of Munich Re. He has had an extensive career with Munich Re Group spanning more than 15 years.

#### Mr N Smith

Non-Executive Director

Mr Smith is a former partner at KPMG. He chairs the Audit Committee for University College London and is a member of the Solvency II Steering Committee. Other directorships held include UK P&I Club (Non-Executive Director).

#### Mr T Carroll

Non-Executive Director

Mr Carroll is a renowned international business leader with significant London Market and Lloyd's experience, including roles as the Chief Executive Officer of Swiss Re's UK holding company, Chief Executive Officer of GE Insurance Solutions Europe and President and Chief Executive Officer of GE Reinsurance Inc. Mr Carroll has held a number of high profile industry positions including President of the Insurance Institute of London. He received the Chartered Insurance Institute's medal for distinguished service in 2008. Other directorships held include Ecclesiastical Insurance Office PLC (Non-Executive Director), Chaucer (Non-Executive Director), and TAWA PLC (Chairman).

#### Dr A Stegner (appointed 6 August 2015)

Executive Director

Dr Stegner was appointed Chief Executive Officer of Great Lakes Reinsurance (UK) SE, after previously serving as Head of Central Division at Global Architecture Munich Re. Dr Stegner joined Munich Re in October 2000 as an Assistant Manager in the Central Division: Controlling until April 2001. He became an Assistant to the Board of Management in May 2001. He served as Head of Chief Financial Officer Planning and Coordination from March 2004 to April 2008. He also serves as a Director of ACORD Corporation. He earned his degree in business studies in February 2000 after working as a research assistant at the University of Bayreuth.

# Great Lakes Reinsurance (UK) SE – New Zealand Branch

(Overseas company registered in New Zealand under the Companies Act 1993)

#### Notes to the financial statements for the year ended 31 December 2015

#### 20. Directors' disclosure (continued)

Mr Claus-Ulrich Kroll (appointed 1 January 2016)

Non-Executive Director

Mr. Kroll is an Executive Manager of Munich Re Group with 15 years' experience in the insurance industry.

Mr. Kroll studied Business Administration and Economics at the University of Goettingen and Ingolstadt. Other directorships held include Global Aerospace Underwriting Managers Limited (Non-Executive Director), Chairman of the Board of Directors of Munich Re of Malta Holding Limited (Non-Executive Director), Chairman of the Board of Directors of Munich Re of Malta PLC (Non-Executive Director), Vice Chairman of the Board of Directors of New Reinsurance Limited (Non-Executive Director)

#### 21. Contingencies

The Branch has no known contingent liabilities or contingent assets at the reporting date or the prior year reporting date.

#### 22. Commitments

#### (a) Capital commitments

There were no capital commitments contracted for at the reporting date or the prior year reporting date that have not been recognised as a liability.

#### (b) Lease commitments

There were no lease commitments contracted for at the reporting date or the prior year reporting date that have not been recognised as a liability.

#### 23. Subsequent events

No significant events have occurred subsequent to the end of the reporting date.

#### 24. Solvency of licensed entity

Great Lakes Reinsurance (UK) SE is the entity licensed by the RBNZ to conduct insurance business in New Zealand. The 31 December 2015 solvency disclosures for the licensed entity as calculated in accordance with the requirements of the home jurisdiction are as follows:

	2015	2014 £
	£	
Solvency Capital	324,267	348,246
Minimum Solvency Capital	177,133	177,133
Solvency Margin	147,134	171,113
Solvency Ratio	183.1%	196.6%

#### 25. Restructuring of Great Lakes Reinsurance (UK) SE

GLUK has launched a restructuring project as a further step in the ongoing activities to maintain and strengthen its competitive market position. Great Lakes Reinsurance (UK) PLC became a Societas Europaea (SE) on 28 July 2015. As of the first quarter of 2017, GLUK will re-domicile its headquarters to Munich, Germany for closer integration into group functions and consolidation of its core specialty primary insurance expertise. GLUK will maintain a substantial presence in the London market to maintain existing relationships with its customers.

#### **Directors' Declaration**

The Board of Directors is pleased to present the Financial Statements of Great Lakes Reinsurance (UK) SE (overseas Branch registered in New Zealand under the Companies Act 1993) for the year ended 31 December 2015, and the auditors' report thereon.

In the Directors' opinion, the Financial Statements and notes set out on pages 2 to 23:

- (a) comply with New Zealand generally accepted accounting practice and give a true and fair view of the financial position of the Branch as at 31 December 2015 and the results of operations for the year ended on that date; and
- (b) have been prepared using the appropriate accounting policies, which have been consistently applied and supported by reasonable judgements and estimates.

The directors believe that proper accounting records have been kept which enable, with reasonable accuracy, the determination of the financial position of the Branch and facilitate compliance of the financial statements with the Financial Reporting Act 1993. There are reasonable grounds to believe that, as at the time this statement is made, the Branch will be able to pay all debts or claims as and when they are due.

The directors consider that they have taken adequate steps to safeguard the assets of the company, and to prevent and detect fraud and other irregularities. Internal control procedures are also considered to be significant to provide a reasonable assurance as to the integrity and reliability of the financial statements.

For and on behalf of the Board of Directors.

Director 22.03.2016

Date

Director 77.03.2016

Date



# Independent auditor's report

# To the shareholder of Great Lakes Reinsurance (UK) SE - New Zealand Branch

We have audited the accompanying financial statements of Great Lakes Reinsurance (UK) SE - New Zealand Branch ("the branch") on pages 2 to 23. The financial statements comprise the statement of financial position as at 31 December 2015, the statements of comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

This report is made solely to the shareholder as a body. Our audit work has been undertaken so that we might state to the branch's shareholder those matters we are required to state to them in the auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the branch's shareholder as a body, for our audit work, this report or any of the opinions we have formed.

## Directors' responsibility for the financial statements

The directors are responsible on behalf of the branch for the preparation and fair presentation of the financial statements in accordance with generally accepted accounting practice in New Zealand (being New Zealand Equivalents to International Financial Reporting Standards) and International Financial Reporting Standards, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

# Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the branch's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the branch's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates, as well as evaluating the presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, the branch.



# **Opinion**

In our opinion, the financial statements on pages 2 to 23 comply with generally accepted accounting practice in New Zealand and present fairly, in all material respects, the financial position of Great Lakes Reinsurance (UK) SE - New Zealand Branch as at 31 December 2015 and its financial performance and cash flows for the year then ended in accordance with New Zealand Equivalents to International Financial Reporting Standards and International Financial Reporting Standards.

Koms

22 March 2016 Sydney

