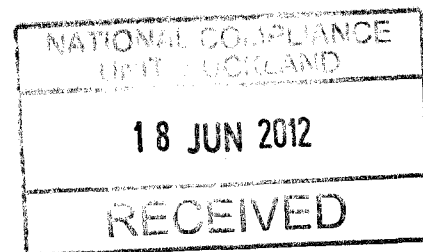




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**Great Lakes Reinsurance (UK) PLC**  
**(Overseas company registered in New Zealand under the**  
**Companies Act 1993)**

**Annual Financial Report**  
**31 December 2011**



Principal place of business  
ANZ Centre, Level 30, 23-29 Albert Street, Auckland

**NPC# 27**  
**20 JUN 2012**

## Directory

**Registered office of the company**

Munich Re Group  
Plantation Place  
30 Fenchurch Street  
London EC3M 3AJ

**Principal place of business in New Zealand**

ANZ Centre  
Level 30  
23-29 Albert Street  
Auckland

**Incorporation number:**

1345101

**UK registered number:**

2189462

**IRD number:**

104-912-141

**Directors:**

G Funke (appointed 1 February 2011)  
G Guelfand  
P Göschl  
A Medniuk  
A Pröbstl  
N Smith

**Auditors:**

KPMG Audit  
10 Shelley Street  
Sydney  
NSW 2000

**Bankers:**

ANZ  
203 Queen Street  
Auckland  
New Zealand

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Statement of Comprehensive Income for the year ended 31 December 2011**

	Note	2011 \$	2010 \$
Revenue from operating activities	4	52,253,326	50,950,972
Expenses from operating activities	5	52,067,873	50,835,297
<b>Profit before income tax</b>		185,453	115,675
Income tax expense	6	47,093	241
<b>Profit after tax</b>		138,360	115,434
<b>Total comprehensive income for the year</b>		138,360	115,434

The Statement of Comprehensive Income is to be read in conjunction with the notes to the financial statements set out on pages 6 to 22.

**Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

**Balance Sheet as at 31 December 2011**

	Note	2011 \$	2010 \$
<b>Current assets</b>			
Cash	9	1,700,379	1,602,010
Accounts receivable on insurance business		3,812,216	2,713,096
Deferred acquisition costs		4,608,392	4,875,715
Recoverable from reinsurers		6,798,941	6,576,275
Sundry debtors		679,293	3,075,519
Prepaid reinsurance		7,092,635	7,538,808
Current tax		-	36,302
Profit commission recoverable		215,560	238,732
<b>Total current assets</b>		<b>24,907,416</b>	<b>26,656,457</b>
<b>Non-current assets</b>			
Financial assets	10	551,345	511,045
Recoverable from reinsurers		55,051	137,812
Deferred tax asset	11	21,243	9,818
<b>Total non-current assets</b>		<b>627,639</b>	<b>658,675</b>
<b>Total assets</b>		<b>25,535,055</b>	<b>27,315,132</b>
<b>Current liabilities</b>			
Payables	12	4,011,842	4,945,437
Outstanding claims	13	6,889,842	6,656,982
Unearned premiums	14	7,092,635	7,538,808
Reinsurance deferred acquisition costs		4,608,392	4,875,715
Profit commission payable		215,560	238,732
Current tax		68,577	-
<b>Total current liabilities</b>		<b>22,886,848</b>	<b>24,255,674</b>
<b>Non-current liabilities</b>			
Outstanding claims	13	55,705	139,504
<b>Total non-current liabilities</b>		<b>55,705</b>	<b>139,504</b>
<b>Total liabilities</b>		<b>22,942,553</b>	<b>24,395,178</b>
<b>Net assets</b>		<b>2,592,502</b>	<b>2,919,954</b>
<b>Head Office account</b>			
Accumulated surplus – Head Office		2,592,502	2,919,954
<b>Total Head Office account</b>		<b>2,592,502</b>	<b>2,919,954</b>

The Balance Sheet is to be read in conjunction with the notes to the financial statements set out on pages 6 to 22.

**Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

**Statement of Changes in Equity for the year ended 31 December 2011**

	<b>Total \$</b>
<b>Balance at 1 January 2010</b>	2,804,520
Total comprehensive income	115,434
<b>Balance at 31 December 2010</b>	2,919,954
Movement in home office account	(465,812)
Total comprehensive income	138,360
<b>Balance at 31 December 2011</b>	2,592,502

The Statement of Changes in Equity is to be read in conjunction with the notes to the financial statements set out on pages 6 to 22.

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Statement of Cash Flows for the year ended 31 December 2011**

	Note	2011 \$	2010 \$
<b>Cash flows from operating activities</b>			
Premium revenue		7,300,354	7,300,351
Claims expense		(6,311,727)	(5,456,735)
Reinsurance expense		(135,673)	(1,705,248)
Management and administration expenses		(761,930)	(663,662)
<b>Net cash from operating activities</b>	16	<u>71,025</u>	<u>(495,695)</u>
<b>Cash flow from investing activities</b>			
Proceeds from maturity of bond		500,000	-
Purchase of bond		(527,448)	-
Interest received		54,792	36,145
Foreign exchange gains		-	960
<b>Net cash from investing activities</b>		<u>27,344</u>	<u>37,105</u>
<b>Cash flow from financing activities</b>		<u>-</u>	<u>-</u>
Net decrease in cash		98,369	(458,590)
Cash at 1 January		1,602,010	2,060,600
<b>Cash at 31 December</b>		<u>1,700,379</u>	<u>1,602,010</u>

The Statement of Cash Flows is to be read in conjunction with the notes to the financial statements set out on pages 6 to 22.

## **Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

### **Notes to the financial statements for the year ended 31 December 2011**

#### **1. Summary of significant accounting policies**

Great Lakes Reinsurance (UK) PLC (the "Company") is registered to carry on business in New Zealand as an overseas company. The Company's principal activity is general insurance.

The financial report was authorised for issue by the directors on 9 May 2012.

##### **(a) Statement of compliance**

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice (NZ GAAP). They comply with the New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS) and other applicable Financial Reporting Standards. The Company is a profit-orientated entity. The Company is a reporting entity for the purposes of the Financial Reporting Act 1993 and its financial statements comply with that Act.

##### **(b) Basis of preparation**

The financial statements are prepared in accordance with the fair value basis of accounting unless otherwise stated below.

The accounting policies set out below have been applied consistently by the Company to all periods presented in the financial statements.

##### **(c) Revenue**

###### *Premium revenue*

Premiums have been brought to account as income from the date of attachment of risk. The earned portion of premiums received and receivable including unclosed business is recognised as revenue. Unearned premiums are calculated by apportioning the premium income written in the year over the period of risk from the date of attachment based on the pattern of risk. Where time does not approximate the pattern of risk, previous claims experience has been used to derive the incidence of risk.

###### *Interest income*

Interest income is recognised on an accruals basis.

##### **(d) Liability adequacy test**

At each reporting date the Company performs a liability adequacy test and immediately recognises any deficiencies if the carrying amount of unearned premium less any related deferred acquisition costs does not meet estimated future cash flows relating to future claims covered by current insurance contracts.

If the present value of the expected future cash flows relating to future claims plus the additional risk margin to reflect the inherent uncertainty in the central estimate exceeds the unearned premium liability less related deferred acquisition costs then the unearned premium liability is deemed to be deficient.

The entire deficiency, if any, net of reinsurance, is recognised immediately in the statement of comprehensive income. The deficiency is recognised first by writing down the related deferred acquisition costs with any excess being recorded in the Balance Sheet as unexpired risk liability.

##### **(e) Outwards reinsurance**

Premiums ceded to reinsurers are recognised as an expense in accordance with the pattern of reinsurance service received.

##### **(f) Claims**

Claims incurred expense and a liability for outstanding claims are recognised in respect of all insurance business. The liability covers claims incurred but not yet paid, incurred but not reported ("IBNR"), incurred but not enough reported ("IBNER") and the anticipated direct costs of settling those claims.

Claims outstanding are assessed by review of individual claim files and estimating the ultimate cost of settling claims which includes IBNRs, IBNERs and settlement costs using statistics based on past experience and trends. The outstanding claims reserve is estimated using internal management models.

The liability for outstanding claims is measured as the present value of the expected future payments reflecting the fact that all claims do not have to be paid out in the immediate future.

## **Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

**Notes to the financial statements for the year ended 31 December 2011**

### **1. Summary of significant accounting policies (continued)**

#### **(f) Claims (continued)**

The expected future payments are estimated on the basis of the ultimate cost of settling claims which is affected by factors arising during the period to settlement such as normal inflation and superimposed inflation. The expected future payments are then discounted to a present value at the balance date using a discount rate.

A risk margin is added to the liability for outstanding claims to increase the probability that the liability is adequate to meet future claims payments at a minimum confidence level of 75%.

#### **(g) Acquisition costs**

A portion of direct acquisition costs relating to unearned premium revenue is recognised as an asset in recognition that it represents a future benefit to the Company and can be reliably measured. Deferred acquisition costs are stated at the lower of cost and recoverable amount. Deferred acquisition costs are amortised over the financial years expected to benefit from the expenditure.

#### **(h) Foreign currency translation**

The financial statements are presented in New Zealand dollars, which is the Company's presentation and functional currency.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions are recognised in the statement of comprehensive income.

Assets and liabilities expressed in other currencies are translated to the functional currency using the closing rate at the reporting date and income and expenses are translated using the average exchange rate for the year. Realised and unrealised foreign exchange gains and losses resulting from this translation are recognised in the statement of comprehensive income.

#### **(i) Income tax**

The Company portfolio prior to July 2010 is not a resident and has no permanent establishment in New Zealand for income tax purposes. On this basis the Company is not liable to attribute profits from the business to New Zealand for income tax purposes prior to July 2010. The Company portfolio from July 2010 is a resident and has a permanent establishment in New Zealand for income tax purposes. On this basis the Company is liable to attribute profits from the business to New Zealand for income tax purposes from July 2010. Income tax expense for the period is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rate expected to apply when the assets are recovered or liabilities are settled, based on the tax rate which is enacted or substantively enacted prior to the completion of the financial statements.

#### **(j) Rounding of amounts**

Amounts in the financial report have been rounded off to the nearest dollar.

#### **(k) Financial assets backing insurance contract liabilities**

The Company has determined that all financial assets are deemed to back insurance contract liabilities and are measured at fair value through profit or loss at each balance date as they meet the criteria under NZ IAS 39 *Financial Instruments: Recognition and Measurement*. Unrealised profits and losses on subsequent measurement to fair value are recognised as profit or loss.



## **Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

**Notes to the financial statements for the year ended 31 December 2011**

### **1. Summary of significant accounting policies (continued)**

#### **(k) Financial assets backing insurance contract liabilities (continued)**

Fair value is measured as follows:

- Cash assets are carried at face value of the amounts deposited. The carrying amounts of cash assets approximate their fair value. Cash includes cash on hand, deposits held at call with banks and investments in money market instruments, such as Bills of Exchange.
- Fixed interest securities is taken as the bid price of the instrument.
- Receivables are initially recognised and subsequently measured at book value less provision for doubtful debts, which is the best estimate of fair value as they are settled within a short period.

Purchases and sales of financial assets are recognised on trade date, being the date on which the Company commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all the risks and rewards of ownership.

#### **(l) Impairment of assets**

All assets other than those which are set outside the scope of NZ IAS 36 *Impairment of Assets* are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying value exceeds its recoverable amount. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

#### **(m) Receivables**

Receivables are initially recognised and subsequently measured at book value less provision for doubtful debts, which is the best estimate of fair value. The collectability of receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence that the Company will not be able to collect all amounts that are due in accordance with the original terms of the receivable. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated cash flows, discounted at the effective interest rate.

#### **(n) Payables**

These amounts are carried at book value, which approximates fair value and represents liabilities for goods and services provided to the Company prior to the end of the financial year that were unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

#### **(o) Goods and Services Tax**

The Company portfolio prior to July 2010 is not a resident in New Zealand for Goods and Service Tax (GST) purposes. In addition, as the services provided by the Company prior to July 2010 are deemed to be performed outside of New Zealand, there is no requirement for the Company to be registered for GST in New Zealand. The Company portfolio from July 2010 is a resident in New Zealand for GST purposes. In addition, as the services provided by the Company from July 2010 are performed in New Zealand, the Company is registered for GST in New Zealand. All amounts are shown exclusive of GST except for receivables and payables that are stated inclusive of GST.

#### **(p) Non resident withholding tax**

The non-resident portfolio of the Company is subject to a premium withholding tax of 3% on the gross premiums received in respect of non-life insurance business. However, no premium withholding tax applies to the closed warranty, bond and surety businesses as these businesses do not constitute insurance for the purposes of the premium withholding tax.

## Great Lakes Reinsurance (UK) PLC

(Overseas company registered in New Zealand under the Companies Act 1993)

### Notes to the financial statements for the year ended 31 December 2011

#### 1. Summary of significant accounting policies (continued)

##### (q) Cash and cash equivalents

For the purpose of the Balance Sheet, cash comprises cash on hand that is available on demand and deposits held at call with financial institutions. Cash on hand, deposits at call and bank overdrafts are carried at principal amount.

#### 2. Summary of significant actuarial assumptions

The effective date of the actuarial valuation on outstanding claims liability is 31 December 2011. The liability valuation was prepared by the Actuarial team and reviewed by the Appointed Actuary, Mr. Kaise Stephan FIAA, FNZSA. The process indicates that the Appointed Actuary is satisfied with the nature, sufficiency and accuracy of the data provided upon which the outstanding claims liabilities have been determined. Methods utilised and assumptions made in determining the outstanding claims liability are in accordance with the requirements of NZ IFRS 4 *Insurance Contracts* and consistent with the New Zealand Society of Actuaries Professional Standard Number 4, "General Insurance Business".

##### (a) Key actuarial valuation methods and assumptions

###### (i) Outstanding claims liabilities

Provision is made at the end of the year for the estimated cost of claims incurred but not settled at balance date. These reserves include estimates for claims that have been reported, claims that have been incurred but not reported (IBNR), and claims that have been incurred but not enough reported (IBNER), and include estimates of expenses associated with processing and settling these claims.

The process of establishing reserves is subject to considerable variability as it requires the use of informed estimates and judgments. These estimates and judgments are based on numerous factors, and may be revised as additional experience and other data become available or as regulations change.

Outstanding claims liability is estimated by class of business. Historical experience and other statistical information are used to estimate the ultimate claim costs.

To determine outstanding claims provision for a particular line of business, more than one method may be used to estimate ultimate losses and loss expenses and the results are used to select a single point estimate. These methods may include, but are not necessarily limited to, extrapolations of historical reported and paid loss data, application of industry loss development patterns to the reported or paid losses, expected loss ratios developed by management, and historical industry loss ratios. Underlying judgments and assumptions that may be incorporated into these actuarial methods include, but are not necessarily limited to, adjustments to historical data used in models to exclude aberrations in claims data such as catastrophes that are typically analyzed separately, adjustments to actuarial models and related data for known business changes and the effect of recent or pending litigation on future claims settlements.

###### (ii) Key actuarial assumptions

The following key assumptions have been made in determining the liability for outstanding claims:

	2011	2010
Weighted average term to settlement (years)	0.8	0.7
Inflation rate	0.0%	0.0%
Discount rate	2.3%-5.1%	3.4%-7.3%
Claims handling expense ratio	1.5%	1.5%
Risk margin	23.4%	23.1%

## **Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

### **Notes to the financial statements for the year ended 31 December 2011**

#### **2. Summary of significant actuarial methods and assumptions (continued)**

##### **(a) Key actuarial valuation methods and assumptions (continued)**

###### **(iii) Process used to determine assumptions**

A description of the processes used to determine these assumptions is provided below:

- **Weighted average term to settlement**

The weighted average term to settlement relates to the number of years until the payments are made on average (inflated and discounted). The payment pattern is selected based on historical settlement patterns. The weighted average term to settlement, while not itself an assumption, provides a summary indication of the future cash flow pattern.

- **Inflation rate**

Insurance costs are subject to inflationary pressures. Due to the very short tail nature of the businesses and the advanced run-off stage of the non-resident portfolio, no explicit inflation allowance has been made.

- **Discount rate**

In order to determine the interest rates used to discount the undiscounted liabilities, an analysis of the term structure of risk-free interest rates was prepared. The yield structure of New Zealand government bonds as at 30 December 2011 (the last business day in 2011) is used to derive the future effective annual interest rates.

- **Claims handling expenses**

New Zealand and International Financial Reporting Standards require insurers to establish a provision for outstanding claims, which includes an allowance for claims handling expenses (CHE). The claims handling expense ratio is determined by conducting an expense analysis on the running costs related to claims personnel.

- **Risk margin**

The overall risk margin was determined allowing for the relative uncertainty of the outstanding claims estimate for each class of business and the diversification between classes. The uncertainty margins have been set to the theoretical maximum to allow for high volatility due to the small size of the total portfolio. For the same reason, diversification benefits have not been allowed for. The overall position is intended to approximate 75% probability of adequacy.

##### **(b) The effect of changes in key actuarial assumptions**

Sensitivity analyses are conducted to quantify the impact of changes in the key underlying variables. The variations included in the reported results are calculated using certain assumptions about the variables as disclosed below. The movement in any key variable will impact the financial position and performance for a period. The following information describes how a change in each assumption will affect claims liabilities and provides an analysis of the sensitivity of the outstanding claims liabilities to changes in these assumptions.

- **Weighted average term to settlement**

A decrease in average term to settlement implies that claims are being paid sooner than anticipated. Expected payment patterns are used in determining the outstanding claims liability. An increase or decrease in the weighted average term would have an opposite effect on outstanding claims liabilities.

- **Discount rate**

The outstanding claims liability is calculated with reference to expected future payments. These payments are discounted to adjust for the time value of money. An increase or decrease in the assumed discount rate will have an opposite impact on the overall outstanding claims liabilities.

- **Claims handling expense ratio**

An estimate for the internal costs of handling claims is included in the outstanding claims liability. An increase or decrease in the expense rate assumption would have a corresponding change on outstanding claims liabilities.

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Notes to the financial statements for the year ended 31 December 2011****2. Summary of significant actuarial methods and assumptions (continued)****(b) The effect of changes in key actuarial assumptions (continued)****• Risk margin**

The outstanding claims liability includes a risk margin to allow for the inherent uncertainty in the estimates of future claims cost. An increase or decrease in the percentage risk margin will have a corresponding change in the overall outstanding claims liabilities.

**(c) Sensitivity analysis of changes in key actuarial assumptions**

The movements are stated in absolute terms where the base assumption is a percentage, for example, if the base risk margin assumption was 23.4%, a 1% increase would mean a 24.4% risk margin. The movements in the net outstanding claims liability would have an opposing net impact on the profit before tax for a year.

Variable	Movement in variable	Change in discounted outstanding claim liability
		\$'000
Weighted average term to settlement	+10%	(17)
	-10%	17
Inflation rate	+1%	(25)
	-1%	25
Risk margin	+1%	61
	-1%	(61)
Discount rate	+1%	(26)
	-1%	26
Claims handling expense ratio	+1%	60
	-1%	(60)

**3. Risk management policies and procedures**

The Company carries on insurance business in New Zealand in the non-life insurance segment.

The financial condition and operating results of the Company are affected by a number of key financial and non-financial risks. Risk management is the process of identifying, analysing, controlling, monitoring, and reporting risks that could have a material impact on the operations of the Company. Insurance risk involves the consideration of the market, product design, pricing, underwriting, claims management and valuation risk. The Company's disclosed objectives and policies in respect of managing these risks are set out in the remainder of this note.

**(a) Risk management objectives and policies for mitigating financial risks****Objectives**

Through its insurance operations the Company is exposed to financial risks such as credit risk, liquidity risk and market risk. The Company's risk management framework seeks to minimise the potential adverse effects of these risks on its financial performance. The key objective of the Company's financial management strategy is to ensure sufficient liquidity is available at all times to meet its financial obligations, including settlement of insurance liabilities, and to optimise the Company's investment returns.

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Notes to the financial statements for the year ended 31 December 2011****3. Risk management policies and procedures (continued)****(i) Credit risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge an obligation.

The following policies and procedures are in place to mitigate the Company's exposure to credit risks and concentration:

- A mandate is in place that limits all New Zealand dollar investments to be in New Zealand government bonds.
- The credit risk in respect of client balances: Premium paid by managing general agents are paid net of commission so that no commission liability exists until a premium is paid.
- Reinsurance is held with highly rated group entities only.

The carrying amounts of financial assets represent the maximum credit exposure. The table below provides information regarding the maximum exposure to credit risk for the components of the statement of financial position.

	<b>Carrying amount</b>	
	<b>2011</b>	<b>2010</b>
	<b>\$</b>	<b>\$</b>
Cash and cash equivalents	1,700,379	1,602,010
Financial assets at fair value through profit or loss		
- Debt securities	551,345	511,045
Amount due from agencies in respect of outstanding premium	3,812,216	2,713,096
Amounts recoverable from reinsurer	6,853,992	6,576,275
Sundry debtors	679,293	3,075,519
Profit commission recoverable	215,560	238,732
<b>Total</b>	<b>13,812,785</b>	<b>14,716,677</b>
No financial assets are either past due or impaired		
Grade 1-3 (Standard & Poor's A- to AAA)	9,105,716	9,166,613
Grade 4-5 (Unrated or Standard & Poor's BB+ to BBB+)	4,707,069	5,550,064
<b>Total</b>	<b>13,812,785</b>	<b>14,716,677</b>

All financial assets carried at fair value through profit or loss are categorised as level 2 of the fair value measurement hierarchy. The fair value of level 2 financial assets are measured by using inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices).

The Company has a significant credit exposure to its reinsurer and ultimate parent entity Münchener Rückversicherungs-Gesellschaft. Münchener Rückversicherungs-Gesellschaft has a Standard and Poor's credit rating of AA-.

## Great Lakes Reinsurance (UK) PLC

(Overseas company registered in New Zealand under the Companies Act 1993)

Notes to the financial statements for the year ended 31 December 2011

### 3. Risk management policies and procedures (continued)

#### (ii) Liquidity risk (continued)

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial instruments.

The following policy and procedures are in place to mitigate the Company's exposure to liquidity risk:

- The Company maintains a sufficient portfolio of liquid financial assets that are readily convertible to cash to meet the needs of the business, without incurring unacceptable losses or risking damage to the Company's reputation.
- The Company maintains financial assets with similar duration as the underlying reinsurance contract liabilities of the business in order to ensure sufficient funding is available to meet reinsurance contract obligations.

The table below summarises the maturity profile of the financial liabilities of the Company based on remaining contractual obligations.

	Up to 1 year \$	1-5 years \$	Over 5 years \$	Total \$
<b>2011</b>				
Payables	4,011,842	-	-	4,011,842
Reinsurance profit commission payable	215,560	-	-	215,560
Outstanding claims	6,889,842	55,705	-	6,945,547
<b>Total</b>	<b>11,117,244</b>	<b>55,705</b>	<b>-</b>	<b>11,172,949</b>
<b>2010</b>				
Payables	4,945,437	-	-	4,945,437
Reinsurance profit commission payable	238,732	-	-	238,732
Outstanding claims	6,656,982	139,504	-	6,796,486
<b>Total</b>	<b>11,841,151</b>	<b>139,504</b>	<b>-</b>	<b>11,980,655</b>

#### (iii) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk.

The following policy is in place to mitigate the Company's exposure to market risk:

- The Company manages its risk within an Asset and Liability Management (ALM) framework. The ALM framework forms an integral part of the insurance risk management policy and ensures the Company maintains financial assets with similar duration and cash flow characteristics as the underlying insurance contract liabilities of the business. This minimises the risk of interest rate movements resulting in a mismatch between the value of the assets and the liabilities.
- The Company does not trade in derivatives or use derivatives to manage exposures to interest rate risk, foreign currency risk and other price risk.

#### (iv) Interest rate risk

The Company has determined that all financial assets held are assets backing insurance contract liabilities. The investment income of the Company will decrease as interest rates decrease. This is offset to an extent by corresponding changes in the market value of fixed interest investments. The impact on profit and shareholder equity will be minimal for investment assets backing most insurance contract liabilities, as the asset and liability profile is closely matched.

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Notes to the financial statements for the year ended 31 December 2010****3. Risk management policies and procedures (continued)****(iv) Interest rate risk (continued)**

The Company's exposure to interest rate risk and the effective weighted average interest rate for each significant class of interest bearing financial asset are set out below:

	Weighted average interest rate	Floating interest rate \$	--- Fixed interest maturing in:---			Total \$
			Up to 1 year \$	1 to 5 years \$	Over 5 years \$	
<b>2011</b>						
Cash	2.00%	1,700,379	-	-	-	1,700,379
Investments						
Government bonds	6.00%	-	-	551,345	-	551,345
<b>Total</b>		<b>1,700,379</b>	<b>-</b>	<b>551,345</b>	<b>-</b>	<b>2,251,724</b>
<b>2010</b>						
Cash	2.60%	1,602,010	-	-	-	1,602,010
Investments						
Government bonds	6.00%	-	-	511,045	-	511,045
<b>Total</b>		<b>1,602,010</b>	<b>-</b>	<b>511,045</b>	<b>-</b>	<b>2,113,055</b>

A +/- 1% movement in the Government Bonds interest rate would have an impact of \$5,000 (2010: \$5,000) on the profit or loss. A +/- 1% movement in the bank interest rate would have an impact of \$17,004 (2010: \$16,020) on the profit or loss.

**(v) Currency risk**

The Company operates in New Zealand. Assets are maintained in the local currency to match the expected liabilities. Hence the Company's currency risk is not considered to be of a material nature.

**(vi) Other price risk**

The Company does not trade derivatives or hold equity securities in another entity, therefore there is no material exposure to other price risk.

**(b) Risk management objectives and policies for mitigating insurance risks****Objectives**

The Company's objectives and policies in respect of managing insurance risks are:

- Understanding insurance risk as the risk of loss, of inadequate claims handling, or of adverse change in the value of insurance liabilities, due to inadequate pricing and provisioning assumptions.
- Measuring the frequency and severity of possible insurance risk loss events.
- Treating insurance risk with controls designed to assure:
  - Adherence to competency based underwriting guidelines and limits.
  - Improving underwriting platform and pricing tools.
  - Sufficient business pricing peer-reviews.
  - Competency based peer reviewing of all business.
  - Rigorous analysis of: Contemporaneous & Periodic Renewal Monitoring Reports.
- Monitoring insurance risk by reporting and responding to incidents.
- Protecting the Company by 100% reinsurance with highly rated group entities.

## **Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

**Notes to the financial statements for the year ended 31 December 2011**

### **3. Risk management policies and procedures (continued)**

#### **(b) Risk management objectives and policies for mitigating insurance risks (continued)**

##### **(i) Concentrations of insurance risk**

The Company's exposure to concentrations of insurance risk is removed through reinsurance. The Company conducts significant analysis of single-event exposures on an ongoing basis and continues to be well within the limits mandated by its head office.

##### **(ii) Exposure to risk**

The Company actively manages its exposure to risks by applying prudent underwriting controls to renewals and new business and in managing claims in order to enhance its financial performance. The key policies in place to mitigate insurance risk include:

##### ***Management reporting***

The Company reports financial and operational results quarterly and undertakes regular experience analyses to monitor emerging trends.

##### ***Underwriting and claims management procedures***

Underwriting procedures are documented and include limits to delegated authorities and signing powers. Internal auditors from the parent entity review the underwriting and claims management processes to ensure adequate controls are in place and that they are effective. Strict claims management procedures ensure the timely and correct payment of claims in accordance with policy conditions.

#### **(c) Capital management**

##### **(i) Regulatory capital**

The level of capital held by the Company is regularly monitored relative to a Board approved buffer capital policy. It also takes into account the fit of the activity with the longer term strategic objectives of its ultimate parent company Münchener Rückversicherungs-Gesellschaft in order to maximise shareholder value. The goal of the current capital management plan for the Company is to keep positive net assets at all times.

The Company received its draft provisional license from the Reserve Bank of New Zealand in February 2012. The Company received in its draft provisional license an exemption from compliance with solvency standard under section 59 of the Insurance (Prudential Supervision) Act 2010.

##### **(ii) Ratings capital**

The Company maintains the capital strength by reference to a target financial strength rating from an independent ratings agency. The ratings help to reflect the financial strength of the Company and demonstrate to the stakeholders the ability to pay claims for the long term. Rating agencies assess the financial strength of the Great Lakes Reinsurance (UK) Plc. The Company is classified as a branch of Great Lakes Reinsurance UK Plc. Therefore the Company obtained the same rating as Great Lakes Reinsurance UK Plc based on ratings published by Standard & Poor's Ratings services as 31 December 2011. The Company manages its capital rating by performing periodical analysis using Standard & Poor's Capital model.



**Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

**Notes to the financial statements for the year ended 31 December 2011**

**3. Risk management policies and procedures (continued)**

**(d) Development of claims**

Information about actual claims compared with previous estimates is provided below for claims for business for which uncertainty about the amount and timing of claim payments is not typically resolved within one year.

	<b>2007 and prior \$</b>	<b>2008 \$</b>	<b>2009 \$</b>	<b>2010 \$</b>	<b>2011 \$</b>	<b>Total \$</b>
<b>Estimate of gross ultimate claims cost</b>						
At end of underwriting year	N/A	10,986	1,329,171	2,674,422	5,862,067	N/A
One year later	4,995,135	-	6,916,281	3,470,392		N/A
Two years later	2,995,559	-	7,087,990			N/A
Three years later	2,943,733	-				N/A
Four years later	2,471,901					N/A
	<b>2007 and prior \$</b>	<b>2008 \$</b>	<b>2009 \$</b>	<b>2010 \$</b>	<b>2011 \$</b>	<b>Total \$</b>
Current estimate of ultimate claims cost	2,471,901	-	7,087,990	3,470,392	5,862,067	18,892,350
Cumulative gross payments	1,627,590	-	6,512,900	2,744,886	2,395,027	13,280,403
<b>Undiscounted outstanding claims for the five most recent underwriting years</b>	<b>853,311</b>	<b>-</b>	<b>575,090</b>	<b>725,506</b>	<b>3,467,040</b>	<b>5,611,947</b>

The Company is fully reinsured through a quota share and facultative obligatory reinsurance contract with Münchener Rückversicherungs-Gesellschaft, therefore the net ultimate claims cost is nil.

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Notes to the financial statements for the year ended 31 December 2011****4. Revenue from operating activities**

	Note	2011 \$	2010 \$
<b>Insurance revenue</b>			
Premium revenue		25,578,814	24,090,670
Reinsurance recoveries revenue	7	6,471,632	8,668,344
Reinsurance exchange commissions		19,423,587	17,626,755
Administration commission income		733,136	340,000
<b>Total insurance revenue</b>		<u>52,207,169</u>	<u>50,725,769</u>
<b>Other revenue</b>			
Management fees		1,667	192,198
Investment income		43,748	65,330
Unrealised investment gains/(losses)		742	(32,325)
<b>Total other revenue</b>		<u>46,157</u>	<u>225,203</u>
<b>Total revenue from operating activities</b>		<u>52,253,326</u>	<u>50,950,972</u>

Note that the Company only has general insurance contracts.

**5. Expenses from operating activities**

Outwards reinsurance expense		25,578,814	24,090,670
Claims expense	7	6,480,788	8,750,742
Underwriting expenses		19,423,587	17,626,755
Other expenses		584,684	367,130
<b>Total expenses from operating activities</b>		<u>52,067,873</u>	<u>50,835,297</u>

Note that the Company only has general reinsurance contracts.

**6. Taxation****(a) Income tax expense**

Current tax-current year	58,518	10,059
Deferred tax-current year	(11,425)	(9,818)
<b>Income tax expense</b>	<u>47,093</u>	<u>241</u>

**b) Reconciliation of income tax expense to prima facie tax payable**

Profit from ordinary activities before income tax	185,453	115,675
Prima facie tax payable at the New Zealand Tax rate of 28% (2010: 30%)	51,927	34,703
Tax effect of amounts which are not deductible (taxable) in calculating taxable income:		
Non assessable income	(4,834)	(35,163)
Income tax effect of change in tax rate	-	701
<b>Income tax expense</b>	<u>47,093</u>	<u>241</u>

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Notes to the financial statements for the year ended 31 December 2011****7. Net claims incurred**

	Current year \$	2011 Prior year \$	Total \$	Current year \$	2010 Prior year \$	Total \$
<b>Gross claims expenses/(recoveries)</b>						
Gross claims incurred - undiscounted	6,572,838	(103,223)	6,469,615	3,135,742	5,642,000	8,777,743
Discount movement	(23,071)	34,244	11,173	(44,497)	17,497	(27,001)
Gross claims expenses	<u>6,549,767</u>	<u>(68,979)</u>	<u>6,480,788</u>	<u>3,091,245</u>	<u>5,659,497</u>	<u>8,750,742</u>
<b>Reinsurance and other recoveries revenue/(expense)</b>						
Reinsurance and other recoveries revenue - undiscounted	6,512,993	(52,534)	6,460,459	3,100,640	5,594,704	8,695,345
Discount movement	(23,071)	34,244	11,173	(44,497)	17,497	(27,001)
Reinsurance and other recoveries revenue	<u>6,489,922</u>	<u>(18,290)</u>	<u>6,471,632</u>	<u>3,056,143</u>	<u>5,612,201</u>	<u>8,668,344</u>
<b>Net claims incurred</b>	<u>59,845</u>	<u>(50,689)</u>	<u>9,156</u>	<u>35,102</u>	<u>47,296</u>	<u>82,398</u>

Current period claims relate to risks borne in the current financial year. Prior period claims relate to a reassessment of the risks borne in all previous financial years. Note that the Company only has general insurance contracts.

**8. Underwriting result**

	2011 \$	2010 \$
Premiums revenue	25,578,814	24,090,670
Outwards reinsurance	(25,578,814)	(24,090,670)
Net premium	-	-
Claims expense	(6,480,788)	(8,750,742)
Reinsurance recoveries	6,471,632	8,668,344
Underwriting expenses	(19,423,587)	(17,626,755)
Reinsurance exchange commission	19,423,587	17,626,755
Administration commission income	733,136	340,000
Underwriting result	<u>723,980</u>	<u>257,602</u>

Note that the Company only has general insurance contracts.

**9. Current assets – cash**

Cash at bank	<u>1,700,379</u>	<u>1,602,010</u>
--------------	------------------	------------------

Cash at bank bears average interest of 2.0% (2010: 2.6%).

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Notes to the financial statements for the year ended 31 December 2011****10. Financial assets**

	2011 \$	2010 \$
Debt securities – New Zealand government bond	551,345	511,045
Total financial assets – fair value through profit or loss	<u>551,345</u>	<u>511,045</u>
Current financial assets	-	-
Non-current financial assets	<u>551,345</u>	<u>511,045</u>

Changes in the fair value of financial assets through profit or loss are recorded as revenue/expense in the statement of comprehensive income.

**11. Deferred tax****Deferred tax asset**

Deferred tax asset relates to timing differences and comprises the tax effect of the following amounts recognised in the profit or loss:

LAE	21,268	9,828
Debtors	<u>(25)</u>	<u>(10)</u>
<b>Total</b>	<u>21,243</u>	<u>9,818</u>

**12. Current liabilities – payables**

Amount due to related party	-	81,775
Amount due to reinsurer	4,001,505	4,806,212
Amount due to others	<u>10,337</u>	<u>57,450</u>
<b>Total</b>	<u>4,011,842</u>	<u>4,945,437</u>

**13. Outstanding claims liability****(a) Outstanding claims liability**

Central estimate	5,611,948	5,633,055
Risk margin	<u>1,424,358</u>	<u>1,265,362</u>
Total outstanding claims liability – undiscounted	7,036,306	6,898,417
Discount	<u>(90,759)</u>	<u>(101,931)</u>
Total outstanding claims liability - discounted	<u>6,945,547</u>	<u>6,796,486</u>
Current-discounted	6,889,842	6,656,982
Non-current - discounted	<u>55,705</u>	<u>139,504</u>
<b>Total outstanding claims liability - discounted</b>	<u>6,945,547</u>	<u>6,796,486</u>

**Movement:**

The movement in the outstanding claims liability in the financial year is set out below:

Opening balance	6,796,486	3,502,479
Additional provisions recognised	4,156,343	8,545,233
Liabilities paid	<u>(4,007,282)</u>	<u>(5,251,226)</u>
<b>Closing balance</b>	<u>6,945,547</u>	<u>6,796,486</u>

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Notes to the financial statements for the year ended 31 December 2011****13. Outstanding claims liability (continued)****(b) Inflation and discount rates**

The liability for outstanding claims is measured as the present value of the expected future payments reflecting the fact that all claims do not have to be paid out in the immediate future. The expected future payments are estimated on the basis of the ultimate cost of settling claims which is affected by factors arising during the period to settlement such as normal inflation and superimposed inflation. The expected future payments are then discounted to a present value at the balance date using a discount rate.

**14. Unearned premium liability**

	2011 \$	2010 \$
Unearned premium liability-current	<u>7,092,635</u>	<u>7,538,808</u>

**15. Remuneration of auditors**

KPMG-Audit fees	<u>10,337</u>	<u>22,885</u>
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**16. Reconciliation of profit from operating activities after income tax to net cash provided by operating activities**

Profit from operating activities after tax	138,360	115,434
Adjustments for investment revenue	(67,645)	(33,005)
Net cash provided by operating activities before change in assets and liabilities	<u>70,715</u>	<u>82,429</u>
<b>Change in assets and liabilities during the financial year</b>		
Decrease / (increase) in receivables	1,532,938	(9,164,715)
(Decrease) / increase in other creditors and accruals	(1,521,203)	8,596,409
Increase in net deferred tax asset	(11,425)	(9,818)
Net cash provided by operating activities	<u>71,025</u>	<u>(495,695)</u>

**17. Directors' disclosure**

The following persons were directors of the Company during the financial year and up to the date of this report:

G Guelfand

G Funke (appointed 1 February 2011)

N Smith

P Göschl

A Medniuk

A Pröbstl

**18. Contingencies**

The Company has no known contingent liabilities or contingent assets at the reporting date or the prior year reporting date.

**Great Lakes Reinsurance (UK) PLC****(Overseas company registered in New Zealand under the Companies Act 1993)****Notes to the financial statements for the year ended 31 December 2011****19. Commitments****(a) Capital commitments**

There have been no capital commitments contracted for at the reporting date or the prior year reporting date that have not been recognised as a liability.

**(b) Lease commitments**

There have been no lease commitments contracted for at the reporting date or the prior year reporting date that have not been recognised as a liability.

**20. Events occurring after the end of the reporting date**

In February 2012, the Reserve Bank of New Zealand, under section 244 of the Insurance (Prudential Supervision) Act 2010, issued a draft provisional licence to the Company to carry on insurance business in New Zealand. The Company received in its draft provisional license an exemption from compliance with solvency standard under section 59 of the Insurance (Prudential Supervision) Act 2010.

**21. Related party transactions****(a) Parent entities**

The ultimate parent entity is Münchener Rückversicherungs-Gesellschaft, a company incorporated in Germany with limited liability.

**(b) Directors**

Disclosures relating to directors are set out in Note 17.

**(c) Guarantees**

No guarantees have been given to or received from any related parties that are outside the normal trading arrangements.

**(d) Transactions with related parties**

	<b>Transaction description</b>	<b>2011</b>	<b>2010</b>
		<b>\$</b>	<b>\$</b>
Munich Reinsurance Company (New Zealand Branch)	Reinsurance	(328,311)	(4,342,584)
Europäische Reiseversicherung	Reinsurance	(56,150)	(58,752)
Münchener Rückversicherungs-Gesellschaft	Reinsurance	1,405,630	1,793,621
Munich Holdings of Australasia Pty Limited	Management expenses	(381,852)	(222,704)
Munich Re New Zealand Service Limited	Management expenses	(90,642)	(36,997)
Corion Pty Limited	Management expenses	(125,993)	(570,591)
Great Lakes Marine Insurance Agency-New Zealand	Underwriting activity	(585,120)	(155,269)
Rural Affinity Insurance Agency Pty Limited	Underwriting activity	1,761,355	991,369
Great Lakes Reinsurance (UK) Plc	Home office expenses	(121,550)	154,823
Great Lakes Australia	Commission	-	(81,182)
<b>Total</b>		<b>1,477,367</b>	<b>(2,528,266)</b>

**(e) Outstanding balances**

Current account balances (payable)/receivable with related parties at the balance date were:

Munich Reinsurance Company (New Zealand Branch)	Reinsurance	(3,927,776)	(4,343,795)
Europäische Reiseversicherung	Reinsurance	(21,979)	(58,752)
Münchener Rückversicherungs-Gesellschaft	Reinsurance	-	466,979
Great Lakes Marine Insurance Agency-New Zealand	Underwriting activity	(200,915)	50,000
Rural Affinity Insurance Agency Pty Limited	Underwriting activity	(180,093)	214,706
Great Lakes Reinsurance (UK) Plc	Home office expenses	478,111	466,413
Great Lakes Australia	Commission	-	(81,182)
<b>Total</b>		<b>(3,852,652)</b>	<b>(3,285,631)</b>

**Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

**Notes to the financial statements for the year ended 31 December 2011**

**21. Related party transactions (continued)**

**(e) Outstanding balances**

No provision for doubtful debts has been raised by either the Company or the parent entity in relation to any outstanding related party balances, and no expense has been recognised in respect of bad or doubtful debts due from related parties.

**(f) Terms and conditions**

All related party transactions were made on normal commercial terms and conditions and at market rates (including market rental rates). Outstanding balances are unsecured and are repayable in cash.

**(g) Outwards reinsurance**

The non-resident portfolio of the Company is protected by a Facultative Obligatory reinsurance contract with the parent entity, Münchener Rückversicherungs-Gesellschaft, a company incorporated in Germany with limited liability. The resident portfolio of the Company is protected by 100% quota share with Munich Reinsurance Company (New Zealand Branch).

**22. Credit rating**

At the date of this report, the Company has a credit rating of AA- from Standard & Poor's (2010: AA-) and a credit rating of A+ from AM Best (2010: A+).

**Great Lakes Reinsurance (UK) PLC**

**(Overseas company registered in New Zealand under the Companies Act 1993)**

**Directors' Declaration**

The Board of Directors is pleased to present the financial statements of Great Lakes Reinsurance (UK) PLC (overseas company registered in New Zealand under the Companies Act 1993) for the year ended 31 December 2011, and the auditors' report thereon.

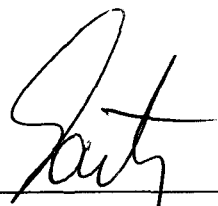
In the Directors' opinion, the financial statement and notes set out on pages 2 to 22:

(a) comply with New Zealand generally accepted accounting practice and give a true and fair view of the financial position of the Company as at 31 December 2011 and the results of operations for the year ended on that date.

(b) have been prepared using the appropriate accounting policies, which have been consistently applied and supported by reasonable judgements and estimates.

The directors believe that proper accounting records have been kept which enable, with reasonable accuracy, the determination of the financial position of the Company and facilitate compliance of the financial statements with the Financial Reporting Act 1993 and the Companies Act 1993. There are reasonable grounds to believe that, as at the time this statement is made, the Company will be able to pay all debts or claims as and when they are due. The shareholders of the Company have exercised their right under Section 211 (2) of the Companies Act 1993 and unanimously agreed that this Annual Report need not comply with any of paragraphs (a) and (e) to (j) of Section 211 (1) of the Act.

Signed in London on 9 May 2012 in accordance with a resolution of the Directors.



Director – P. Göschl



Director – G. Guelfand





## **Independent Auditor's Report**

### **To the Shareholders of Great Lakes Reinsurance (UK) Plc - the New Zealand Branch**

#### ***Report on the Financial Statements***

We have audited the accompanying financial statements of Great Lakes Reinsurance (UK) Plc - the New Zealand Branch ("the branch") on pages 2 to 22. The financial statements comprise the balance sheet as at 31 December 2011 and the statements of comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### ***Directors' Responsibility for the Financial Statements***

The directors are responsible for the preparation of financial statements in accordance with generally accepted accounting practice in New Zealand and that give a true and fair view of the matters to which they relate, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the branch's preparation of the financial statements that give a true and fair view of the matters to which they relate in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the branch's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates, as well as evaluating the presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other than in our capacity as auditors we have no relationship with, or interests in, the branch.



## **Opinion**

In our opinion the financial statements of Great Lakes Reinsurance (UK) Plc - the New Zealand Branch on pages 2 to 22:

- comply with generally accepted accounting practice in New Zealand;
- give a true and fair view of the financial position of the branch as at 31 December 2011 and of its financial performance and cash flows for the year ended on that date.

## ***Report on Other Legal and Regulatory Requirements***

In accordance with the requirements of section 16(1)(d) and section 16(1)(e) of the Financial Reporting Act 1993, we report that:

- we have obtained all the information and explanations we have required; and
- in our opinion proper accounting records have been kept by Great Lakes Reinsurance (UK) Plc - the New Zealand Branch as far as appears from our examination of those records.

KPMG


Sydney, Australia  
15 May 2012



# ANNUAL REPORT 2011

## Great Lakes Reinsurance (UK) PLC





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# DIRECTORY

## Directors

A. J. Medniuk (Chairman)  
P. Göschl (Chief Executive Officer)  
G. Guelfand (Chief Financial Officer)  
G. Funke  
A. A. Pröbstl  
N. H. H. Smith

## Secretary

S. G. Pendlebury

## Registered Office

Munich Re Group  
Plantation Place  
30 Fenchurch Street  
London EC3M 3AJ

Telephone: +44 (0)20 3003 7000  
Facsimile: +44 (0)20 3003 7010  
Email: [correspondence@greatlakes.co.uk](mailto:correspondence@greatlakes.co.uk)

## Auditors

KPMG Audit Plc  
15 Canada Square, London, E14 5GL

## Bankers

Barclays Bank PLC  
The Bank of New York (Europe) Ltd  
HSBC Bank PLC  
ANZ Banking Group Limited  
Aargauische Kantonalbank  
Zürcher Kantonalbank

## Registered Number

02189462

# REPORT OF THE DIRECTORS

The Directors present their annual report together with the audited financial statements of Great Lakes Reinsurance (UK) PLC ("the Company") for the year ended 31 December 2011 and the auditor's report thereon.

## Principal Activities and Business Review

### Principal Activities

The Company is authorised by the Financial Services Authority to transact all classes of non-life insurance and reinsurance in the United Kingdom and throughout the European Union via the Freedom of Services directive. The Company also conducts business via branches in Australia, New Zealand, Switzerland and Italy, and is authorised to write surplus lines business in the USA. The Company is registered in England under registration number 02189462.

The Company is a wholly owned subsidiary of Münchener Rückversicherungs-Gesellschaft AG ("Munich Re"), a limited liability company incorporated in Germany and is therefore part of the Munich Re group. The Company acts as a specialist provider of insurance services for the group by using its licenses and relationship with group members to develop insurance solutions for their customers.

### High Level Strategy

The Company's principal mission is to add value to the Munich Re group by being a leading insurance solutions provider. The Company aims to achieve this by focusing on the continuous operational improvements along the developments in internal and external environments.

Strategy is formulated during the annual planning process when a business plan is developed and approved, and implementation is controlled and measured via regular monitoring. The necessary challenge and approval is provided by a quarterly Board review process. The strategy and resulting initiatives are communicated to staff and individual performance objectives are aligned with these. The Company is committed to empowering staff to make decisions in line with an appropriate level of authority.

Alongside other European insurers, the Company is progressing towards compliance with the Solvency II Directive which is due for implementation in January 2014. A programme has been established as part of the wider Munich Re Solvency II project and the Company is confident of meeting all the key dates and deliverables.

### Business Review and Key Performance Indicators (KPIs)

The Company uses two distinct models for accessing insurance business – delegated acceptances via agency agreements and individual acceptances of large single risks. Overall, gross written premium in 2011 was 78% higher than in 2010, with stable positive gross underwriting performance.

Agency sourced business again provided the dominant share of the Company's gross written premium, at approximately 81% and remained stable as a percentage of the total premium. The agency book is constantly monitored through the quarterly KPI's to ensure the quality of the underlying business is not sacrificed for increased growth. The key focus remains on profitable underwriting and cycle management. Gross loss and combined ratios have remained stable year on year which highlights the trend of ongoing positive underwriting performance. The 2011 global insurance market was adversely affected by a number of natural catastrophe losses. Owing to our particular portfolio composition, however, the financial impact upon Great Lakes was not material, either on a gross or net basis.

The Company retains the business it underwrites through the Corporate Insurance Partner (CIP) division's units based in London. CIP offers a highly respected underwriting service to the world's 5000 largest companies and leading players in their industries as well as their captives. Standard and bespoke solutions in the classes of Property, Engineering, Energy, Casualty, Specialty and Special Enterprise Risks are developed through close cooperation with the clients.

KPIs	2011	2010	
Gross Written Premium £m	1,913.7	1,776.0	Gross premium written before outwards reinsurance
Gross Loss Ratio	60.0%	59.5%	Ratio of gross claims incurred to gross earned premiums
Gross Combined Ratio	90.8%	90.7%	Ratio of gross claims incurred, commissions and expenses to gross premium earned
Administrative Expense Ratio	1.6%	1.6%	Ratio of administrative expenses to gross premium earned
Profit Before Tax £m	57.6	22.7	Operating profit from ordinary activities before tax
Shareholder's Funds £m	346.1	304.8	Excess of assets over liabilities supporting business model
Solvency Margin	210.5%	199.7%	Ratio of the adjusted capital to minimum capital requirements

Profit before tax of £57.6m for the year ended 31 December 2011 is £34.9m higher compared to the 2010 result. The main drivers of this improved result were CIP London portfolio and the increase in the investment result for 2011. The improved net underwriting result is due to fewer large losses experienced during the year coupled with reserve releases from prior underwriting years.

The Company performance was further boosted by an increase in the Company's investment return of 4.2%. The company invests in a conservative portfolio of fixed interest instruments, the value of which increased during the year as a result of a reduction in government bond yields since the prior year. The Company's exposure to the government bonds that make up 89% of the investment portfolio as at the end of the year was: United

Kingdom 60%, United States 27%, Germany 7%, France 3%, Australia 3%. During the year the Company had a small southern European exposure to Italian government bonds which was disposed in full by the end of the year. The Company's investment portfolio stands at £605.2m as at 31 December 2011 compared to £541.2m in 2010.

No dividend was paid during the year (£7.5m in 2010). Shareholder's funds as at 31 December 2011 total £346.1m (2010 £304.8m).

The Company's solvency margin remains very strong and the improvement this year is principally as a result of the increased profitability. The Company continually monitors its solvency adequacy and maintains a very satisfactory margin to ensure compliance with regulatory requirements and promote efficient capital management. The Company is rated A+ Superior by A M Best and AA- Strong by Standard and Poor's.

### **Management and Employees**

During the year, the Company had a management agreement with Great Lakes Services Limited, its wholly owned subsidiary, which employed its UK personnel, and provided the administration of expenses and full management services. On 31 December 2011, as a result of a decision to streamline operations, the assets, liabilities and obligations of Great Lakes Services Limited were transferred to Munich Re UK Services Limited, a sister company. Following this transfer, all UK personnel previously employed by Great Lakes Services Limited are now employed by Munich Re UK Services Limited. Accordingly the Company has no employees of its own.

### **Risk Management**

Risk management is a key part of the Company's corporate management. Its purpose is not only to safeguard the Company's financial strength, enabling the Company to meet its obligations to clients and create sustained value, but also to protect the Company's reputation. This is achieved through risk management practices encompassing all areas of the operations.

The overall risk appetite of the Company is determined by the Board with support from Munich Re. The risk appetite laid down ensures an appropriate balance is maintained between business opportunities and risks taken. The risk appetite for each risk is reflected in business planning and integrated into the management of operations.

The Board is accountable for risk topics for the Company as a whole and these are managed operationally through senior management, the Audit, Risk and Investment Committees.

### **Principal Risks and Uncertainties**

The Company's business involves the acceptance and

management of risk. The Company has in place a risk management process, which is undertaken in accordance with both the Munich Re Group Risk Management framework and the Company's solvency capital calculations. This is used to manage capital requirements and to ensure the appropriate financial strength and capital adequacy supports business growth, and meets the requirements of the shareholder, regulators, rating agencies, and the obligations to policyholders.

A number of risk factors affect the Company's operating results and financial condition. The financial risk factors affecting the Company include the effects of market risk, credit risk and liquidity risk on the financial instruments of the Company. The Company has a very low risk appetite for these risks, and manages them accordingly.

### **Underwriting Risk Management**

The Company has a medium appetite for insurance underwriting risk. Underwriting risk is defined as the risk of insured losses being higher than our expectations. Premium risk is the risk of future claims payments relating to insured losses that have not yet occurred being higher than expected. The reserve risk is the risk of technical provisions raised to cover losses that have already been incurred being insufficient. These risks are managed through underwriting authority management, reserve calculation assumptions/methods and a range of other internal processes/controls.

### **Market Risk Management**

Market risk is the risk that future changes in market prices may make a financial instrument less valuable. The primary market risk that the Company faces is interest rate risk because most of its assets are investments that are fixed interest securities and short term cash deposits, the value of which is subject to interest rate risk. The Company maintains financial assets with similar duration and cash flow characteristics as the underlying insurance liabilities in order to minimise interest rate risk. Projected payment patterns of insurance liabilities are used to create a proposed benchmark investment portfolio in terms of asset liability matching. This benchmark investment portfolio is part of the mandate of the Company's investment manager, who reports on the comparison of the actual investment portfolio against the benchmark. The monitoring and performance of the investment portfolio is the responsibility of the investment committee, the results are reported to the Audit Committee, and The Board.

### **Credit Risk Management**

Credit risk is the risk that a counterparty or an issuer of securities, which the Company holds in its asset portfolio, defaults or another party fails to perform according to the terms of the contract. A mandate is in place that governs investment exposure to a very low risk in accordance with the Company risk appetite. The Company's investment manager reports on compliance with the

mandate in respect of credit risk exposure in the investment portfolio. The results of this compliance are reported to the Audit and Investment Committees, and monitored by The Board.

#### **Liquidity Risk Management**

Liquidity risk is the risk that the Company may be unable to meet its payment obligations in a timely manner at a reasonable cost. Liquidity management in the Company seeks to ensure that, even under adverse conditions, the Company has access to the funds necessary to cover its claims obligations. Most of the Company's assets are highly marketable securities, which reduces the liquidity risk.

#### **Operational Risk Management**

The Company has a very low appetite for operational risks with the exception of business obtained via delegated binding authorities where, subject to appropriate mitigation strategies, the Company has a medium risk appetite. The Company subscribes to Munich Re best practice standards for the operation of agency programme arrangements, and, collectively these measures help to de-risk the operational aspects of the business to acceptable levels. The Company is committed to minimising risk for all transactions and has developed a risk based system for monitoring agency business, which includes a programme of regular on site reviews.

#### **Group Risk**

Significant benefits are derived from being part of Munich Re group and group risk is primarily managed at the executive level through building strong relationships. We are exposed to group risk in a number of areas, as we utilise group resources for asset management, systems, reinsurance and capital support. The activities of the wider group could affect our strategy and reputation, in particular our regulatory, social and ethical standing and client perception. Business objectives are aligned to the Munich Re group strategy and, where appropriate, the boards adhere to the relevant group policies, guidelines and reporting requirements.

#### **Risk Monitoring and Control**

The Company's Internal Control System ("ICS") identifies, records and assesses all relevant risks and controls and is part of a Munich Re group-wide harmonised control and monitoring system. This provides a uniform system for managing risks across all risk dimensions that both meets Group management needs and satisfies local legal and regulatory requirements. Risk owners at the operational level are charged with keeping the ICS current and relevant. Based on the ICS, a key risk report is produced quarterly and is provided to the Audit Committee who then report the key points to the Board. The report provides, for all risk categories, an updated view of the current risk position (including key events and quantitative changes) and compares the position with the Company risk appetite.

#### **Environment**

The Company does not have a major direct environmental impact as it is essentially service based and operates in a nonmanufacturing industry. However, it is aware of its environmental responsibilities and actively strives to reduce its carbon footprint.

#### **Directors & Directors' Interests**

The directors of the Company at the date of this report are set out on page 2.

None of the directors had a beneficial interest in the shares of the Company. Under the provisions of the Companies Disclosure of Directors' Interests (Exceptions) Regulations 2006, the directors of the Company are exempt from disclosing any interests in the shares of the ultimate holding company.

#### **Major Shareholdings**

The Company is a wholly owned subsidiary of Munich Re, a company incorporated in Germany. Copies of the Munich Re group accounts are available from Königinstrasse 107, 80802, Munich, Germany.

#### **Creditors Payment Policy**

All suppliers are paid via the Company's service company subsidiary, Great Lakes Services Limited. Creditors for the supply of goods and services not including insurance had an average payment period of 7 days (2010: 5 days).

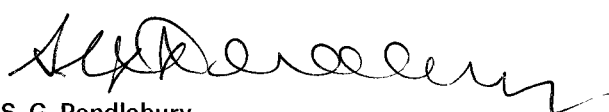
#### **Disclosure of information to Auditors**

The directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant information of which the Company's auditors are unaware; and that each director has taken all the steps that ought to have been taken as a director to be aware of any relevant audit information, and to establish that the Company's auditors are aware of that information.

#### **Auditors**

Pursuant to section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and KPMG Audit Plc will therefore continue in office.

By order of the Board



**S. G. Pendlebury**

Company Secretary,  
30 March 2012





# STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE DIRECTORS' REPORT AND THE FINANCIAL STATEMENTS

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The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GREAT LAKES REINSURANCE (UK) PLC

We have audited the financial statements of Great Lakes Reinsurance (UK) PLC for the year ended 31 December 2011 set out on pages 8 to 28. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm).

## Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

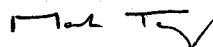
## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



**Mark J Taylor (Senior Statutory Auditor)**  
for and on behalf of KPMG Audit Plc, Statutory Auditor

Chartered Accountants  
15 Canada Square  
London E14 5GL

30 March 2012

# PROFIT AND LOSS ACCOUNT

Technical Account - General Business  
for the year ended 31 December 2011

	Notes	2011 £'000	2011 £'000	2010 £'000	2010 £'000
Gross premiums written	3		1,913,734		1,776,015
Outwards reinsurance premiums excluding reinsurance of liabilities acquired in portfolio transfer		1,789,544		1,631,146	
for liabilities acquired in portfolio transfer	4	-		10,315	
Total outward reinsurance premiums			<b>1,789,544</b>		<b>1,641,461</b>
Net premiums written excluding reinsurance of liabilities acquired in portfolio transfer		124,190		144,869	
for liabilities acquired in portfolio transfer	4	-		(10,315)	
Total net premiums written			<b>124,190</b>		<b>134,554</b>
Change in the gross provision for unearned premiums	15		(47,325)		(136,484)
Change in the provision for unearned premiums - reinsurers' share	15		(43,318)		(130,277)
Change in the net provision for unearned premiums			(4,007)		(6,207)
Earned premiums, net of reinsurance			<b>120,183</b>		<b>128,347</b>
Investment return allocated from the non-technical account			24,360		15,259
Other technical income, net of reinsurance			29,085		25,027
<b>TECHNICAL INCOME</b>			<b>173,628</b>		<b>168,633</b>

# PROFIT AND LOSS ACCOUNT

Technical Account - General Business  
for the year ended 31 December 2011

	Notes	2011 £'000	2011 £'000	2010 £'000	2010 £'000
Gross claims paid			978,385		782,661
Reinsurers' share			946,112		727,872
Claims paid - net			<b>32,273</b>		<b>54,789</b>
Change in the gross provision for claims	15		142,152		192,718
Reinsurers' share					
excluding reinsurance of liabilities acquired in portfolio transfer		135,938		152,662	
reinsurance of liabilities acquired in portfolio transfer	4	-		9,679	
Total reinsurers' share	15		135,938		162,341
net of reinsurance before excluding reinsurance liabilities acquired in portfolio transfer		6,214		40,056	
effect of reinsurance of liabilities acquired in portfolio transfer	4	-		(9,679)	
Change in the provision for claims - net			<b>6,214</b>		<b>30,377</b>
Claims incurred net of reinsurance			38,487		85,166
Net operating expenses	6		77,717		62,251
<b>TECHNICAL EXPENSES</b>			<b>116,204</b>		<b>147,417</b>
<b>BALANCE ON THE TECHNICAL ACCOUNT FOR GENERAL BUSINESS</b>			<b>57,424</b>		<b>21,216</b>

# PROFIT AND LOSS ACCOUNT

Non-Technical Account  
for the year ended 31 December 2011

	Notes	2011 £'000	2011 £'000	2010 £'000	2010 £'000
<b>BALANCE ON THE TECHNICAL ACCOUNT FOR GENERAL BUSINESS</b>			<b>57,424</b>		<b>21,216</b>
<b>INVESTMENT RETURN</b>					
Investment income	5	15,510		10,787	
Unrealised gains on investments		9,659		5,238	
Investment expenses and charges		(809)		(766)	
Total investment return			24,360		15,259
Investment return allocated to the technical account			(24,360)		(15,259)
			<b>57,424</b>		<b>21,216</b>
Exchange gains			143		1,506
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAX</b>	7		<b>57,567</b>		<b>22,722</b>
Tax on profit on ordinary activities	9		16,255		6,349
<b>PROFIT ON ORDINARY ACTIVITIES AFTER TAX, RETAINED FOR THE FINANCIAL YEAR</b>			<b>41,312</b>		<b>16,373</b>

All profits for the year and prior year relate to continuing activities.

The notes on pages 14 to 28 form part of these financial statements.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

for the year ended 31 December 2011

	Notes	2011 £'000	2010 £'000
<b>PROFIT FOR THE FINANCIAL YEAR</b>		<b>41,312</b>	<b>16,373</b>
Currency translation (losses)/gains on foreign currency net investments	14	(75)	3,409
<b>TOTAL RECOGNISED GAINS RELATING TO THE YEAR</b>		<b>41,237</b>	<b>19,782</b>

In accordance with FRS 3 no note of historical cost profits has been prepared as the Company's only material gains and losses on assets relate to the holding and disposal of investments.

The notes on pages 14 to 28 form part of these financial statements.

# BALANCE SHEET

## Assets

as at 31 December 2011

	Notes	2011 £'000	2010 £'000
<b>INVESTMENTS</b>			
Financial investments	10	605,213	541,150
Deposit assets		95,112	93,663
		<b>700,325</b>	<b>634,813</b>
Investment in subsidiary		50	50
<b>REINSURERS' SHARE OF TECHNICAL PROVISIONS</b>			
Unearned premium	15	844,761	800,496
Claims outstanding	15	2,092,067	1,957,249
		<b>2,936,828</b>	<b>2,757,745</b>
<b>DEBTORS</b>			
Arising out of direct insurance operations	11	413,326	396,851
Deferred tax	9	1,152	17
Other debtors	19	57,524	30,919
		<b>472,002</b>	<b>427,787</b>
<b>OTHER ASSETS</b>			
Cash at bank	12	<b>45,263</b>	<b>40,489</b>
<b>PREPAYMENTS AND ACCRUED INCOME</b>			
Accrued interest		5,888	6,393
Deferred acquisition costs	16	212,424	222,753
		<b>218,312</b>	<b>229,146</b>
<b>TOTAL ASSETS</b>		<b>4,372,780</b>	<b>4,090,030</b>



## Cash flow statement: Great Lakes Reinsurance UK PLC

	2011 (£000)	2010 (£000)
Net cash receipts from insurance activities	77,410	73,400
Net operating expenses paid	(24,497)	(34,542)
Interest received from AFS Investments	16,916	14,864
Net other operating cashflows	87	(27)
<b>I. Operating Activities</b>	<b>69,916</b>	<b>53,695</b>
Cash flow from financing activities	0	0
<b>II. Interest Paid (Financing)</b>	<b>0</b>	<b>0</b>
Net cash flow from taxation	(9,028)	(16,898)
<b>III. Taxation</b>	<b>(9,028)</b>	<b>(16,898)</b>
Capital expenditure	0	0
<b>IV. Capital Expenditure</b>	<b>0</b>	<b>0</b>
Net acquisitions & disposals	0	0
<b>V. Acquisitions &amp; Disposals</b>	<b>0</b>	<b>0</b>
Dividend payments	0	(7,500)
<b>VI. Equity Dividends Paid</b>	<b>0</b>	<b>(7,500)</b>
Net sale/purchase of AFS investments	(56,114)	(30,984)
<b>VII. Portfolio Investments</b>	<b>(56,114)</b>	<b>(30,984)</b>
Other financing cash flows	0	0
<b>VIII. Financing</b>	<b>0</b>	<b>0</b>
<b>Cash flows for the business year (I.+II.+III.+IV.+V+VI.+VII.+VIII.)</b>	<b>4,774</b>	<b>(1,688)</b>
Cash at the beginning of the business year	40,489	42,177
Cash at the end of the business year	45,263	40,489



# BALANCE SHEET

## Liabilities

as at 31 December 2011

	Notes	2011 £'000	2010 £'000
<b>CAPITAL AND RESERVES</b>			
Called up share capital	13	114,000	114,000
Profit and loss account	14	232,085	190,848
Shareholder's funds	14	<b>346,085</b>	<b>304,848</b>
<b>TECHNICAL PROVISIONS</b>			
Unearned premium	15	920,211	871,592
Claims outstanding	15	2,351,688	2,210,648
		<b>3,271,899</b>	<b>3,082,240</b>
<b>PROVISIONS FOR OTHER RISKS AND CHARGES</b>	17	<b>399</b>	<b>536</b>
<b>CREDITORS</b>			
Arising out of direct insurance operations	18	369,545	353,952
Deposit liabilities		130,464	125,301
Taxation		12,355	1,391
Deferred tax	9	1,139	-
Other creditors	19	43,604	15,281
		<b>557,107</b>	<b>495,925</b>
<b>ACCRUALS AND DEFERRED INCOME</b>			
Deferred reinsurance commissions	16	197,290	206,481
<b>TOTAL LIABILITIES</b>		<b>4,372,780</b>	<b>4,090,030</b>

The notes on pages 14 to 28 form part of these financial statements.

Approved by the board on 30 March 2012.

  
P. Göschl - Chief Executive Officer

  
G. Guelfand - Chief Financial Officer



# NOTES TO THE ACCOUNTS

## 1. Basis of preparation of the Financial Statements

The financial statements of Great Lakes Reinsurance (UK) PLC ("the Company") have been prepared in accordance with the provisions of Sections 396 of the Companies Act 2006 including applying the requirements set out in Schedule 3 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 relating to insurance companies. The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules as modified to include the revaluation of investments and comply with the revised Statement of Recommended Practice (SORP) issued by the Association of British Insurers in December 2005 (as amended in December 2006).

Under FRS 1 the Company is exempt from the requirement to prepare a cash flow statement on the grounds that it is a wholly owned subsidiary of Münchener Rückversicherungs-Gesellschaft AG ("Munich Re"), which includes the Company in its own published consolidated financial statements.

As the Company is a wholly owned subsidiary of Munich Re the Company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties). The consolidated financial statements of Munich Re, within which this Company is included, can be obtained from the Company's registered office at the address provided in the report of the Directors on page 5.

Under section 400 of the Companies Act 2006 an exemption from preparing consolidated accounts is available, subject to certain conditions. Following an assessment of these conditions it is appropriate for the Company to take advantage of the exemption to prepare consolidated accounts and therefore these financial statements are for the Company only. Great Lakes Services Limited, a wholly owned subsidiary of the Company, has therefore not been consolidated in these accounts.

An overview of the Company's key sources of business, key performance indicators and high level strategy are set out in the Directors Report. The Company has significant financial resources together with prudent investment policies, high quality of assets, robust underwriting procedures controls and mitigating processes including, but not limited to, reinsurance. Consequently the Directors believe that the Company is well placed to manage its business risks despite the current uncertain economic outlook. The Directors are confident that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly,

they continue to adopt the going concern basis in preparing the annual report and accounts.

## 2. Accounting Policies

The following accounting policies have been applied consistently within the accounts and from one financial year to another, in dealing with items which are considered material in relation to the financial statements.

### Premiums

Written premiums comprise the amount receivable including an estimate of pipeline premiums during the financial year for the whole period the Company is on risk in respect of contracts of insurance entered into and incepting during that period, together with any further adjustments to premiums receivable for prior accounting periods that had not been fully recognised in previous financial statements. Pipeline premiums are those collected by intermediaries but not yet received, and are assessed based on estimates from underwriting or past experience.

Premiums are stated before deduction of commissions but net of taxes and duties levied on premiums.

Premiums are earned over the term of the insurance policies to which they relate, in accordance with the risk coverage provided by the underlying insurance policies.

Outward reinsurance and retrocession premiums are accounted for in the same accounting period as the premiums for the underlying direct insurance or inwards reinsurance business.

### Unearned premiums

Premiums that relate to the unexpired terms of insurance policies in force at the balance sheet date are deferred as unearned premiums. These unearned premiums are taken to the Profit and Loss account so that premiums are recognised over the period of risk coverage provided by the underlying insurance policies.

### Acquisition costs

Acquisition costs comprise all direct and indirect costs arising from the conclusion of insurance and reinsurance contracts. The proportion of acquisition costs incurred in respect of unearned premiums is deferred at the balance sheet date and recognised in later periods when the related premium is earned.

### Claims incurred

Claims incurred comprise claims and claim settlement expenses (both internal and external) paid in the year and the movement in the provision for outstanding claims and

settlement expenses, including an allowance for the costs of claims incurred by the balance sheet date but not reported until after the year end.

### **Claims outstanding**

Provision is made at the year end for the estimated cost of claims incurred but not settled at the balance sheet date, including the cost of claims incurred but not yet reported ("IBNR") to the Company. The estimate of claims includes expenses to be incurred in settling claims and a deduction for the expected value of salvage and other recoveries.

The Company takes all reasonable steps to ensure that it has all appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, the final outcome may be different from the original liability established.

The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the Company, where more information about the claim event is generally available. IBNR claims may often not emerge until many years after the underlying event has happened. Classes of business where the IBNR proportion of the total reserve is high, such as liability business, will typically display greater variations between initial estimates and final outcomes because of the greater degree of uncertainty involved.

Classes of business where claims are typically reported relatively quickly after the claim event, such as property business, tend to display lower levels of volatility. In calculating the estimated cost of unpaid claims, management uses a variety of estimation techniques, generally based upon statistical analyses of historical experience, which assumes that the development pattern of the current claims will be consistent with past experience. Allowance is made, however, for changes or uncertainties which may create distortions in the underlying statistics or which might cause the cost of unsettled claims to vary when compared with the cost of previously settled claims. This includes:

- changes in processes which might accelerate or slow down the development and/or recording of paid or incurred claims compared with the statistics from previous periods;
- changes in the legal environment;
- the effects of inflation;
- changes in the mix of business (including the effect of currency fluctuations);
- the impact of large losses; and
- movements in industry benchmarks.

Specific information on individual claims are also taken into account, based for example on reports of loss adjusters. Furthermore, large claims are generally assessed separately, being measured on a case by case basis or projected separately in order to prevent distortions of the general claims development pattern.

A range of techniques are used to estimate the required level of provisions. This generates a deeper understanding of the trends inherent in the data and also assists in providing a range of possible outcomes. The most appropriate estimation technique is selected, taking into account the characteristics of the class of business and the extent of the development of each underwriting year.

Provisions are calculated gross of any reinsurance recoveries. A separate estimate is made of the reinsurers' share of provisions for claims based on calculated amounts for outstanding claims and projections for IBNR, net of estimated uncollectible amounts. Again, a range of statistical techniques are used in making these estimates.

The Directors consider that the provisions for gross claims and related reinsurance recoveries are fairly stated on the basis of the information currently available to them. However, ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the financial statements for the period in which the adjustments are made.

### **Unexpired risk provisions**

Provision is made for claims emanating from unexpired risks in respect of the contracts concluded before the end of the financial year which continue in force after that date and where claims are expected to exceed the unearned premiums under these policies, after deduction of deferred acquisition costs. In calculating such a provision all business segments are considered individually and are stated after taking into account future investment income.

### **Other technical income**

Other technical income comprises overriding commissions receivable and is reflected in the technical account on the same basis as the underlying business to which it relates.

### **Investments**

Listed investments are stated at bid - value at the close of business on the balance sheet date or the last Stock Exchange dealing day before the balance sheet date. Investments in Group undertakings recorded in the Company's own balance sheet are stated at cost less provisions for any impairment.

### Investment return

Investment income comprises interest, dividends, and realised and unrealised investment gains and losses.

Realised gains and losses represent the difference between net sales proceeds and purchase price or market value at the previous year end. Unrealised gains and losses on investments represent the difference between the valuation of investments at the balance sheet date and their purchase price, adjusted for previously recognised unrealised gains and losses on investments disposed of in the accounting period.

All investment income and gains and losses, are initially accounted for in the non-technical account. An allocation is then made from the non-technical account to the general business technical account to reflect the return of those assets supporting underwriting activities.

### Taxation

The charge for taxation on general business is based on the profit for the year, and takes into account taxation deferred because of timing differences between certain items for taxation and accounting purposes. Provision is made for deferred tax only to the extent that it is probable that an actual liability will crystallise in the foreseeable future. Deferred tax assets are recognised to the extent that it is more likely than not that they will be recovered.

Deferred taxation is recognised without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19 "Deferred tax". No provision is made for taxation of permanent differences.

### Leases and hire purchase contracts

Payments made under operating leases are charged to the profit and loss account in the period in which they become payable.

### Foreign currencies

Foreign currency transactions are translated at the rates of exchange ruling at the dates of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rate of exchange ruling at the balance sheet date.

The results and balance sheets of overseas controlled entities ("branches") that have a functional currency different from sterling (the presentation currency) are translated into sterling (the presentation currency) as follows:

- assets and liabilities are translated into sterling at the rate ruling at the balance sheet date;
- income and expenses are translated at cumulative average rates of exchange; and
- all resulting exchange differences are recognised in the Statement of Recognised Gains and Losses.

Exchange adjustments arising from the translation of foreign currency net investments in the overseas branches are dealt with in the statement of total recognised gains and losses. All other foreign exchange differences are taken to the non-technical account.

### 3. Segmental Information

#### (a) Analysis of gross premiums, profit before tax and net assets

	Gross premiums written 2011 £'000	Profit/(Loss) before tax 2011 £'000	Net assets 2011 £'000	Gross premiums written 2010 £'000	Profit/(Loss) before tax 2010 £'000	Net assets 2010 £'000
<b>BY GEOGRAPHICAL SEGMENT</b>						
United Kingdom	1,622,898	59,111	321,030	1,563,741	18,781	280,587
Switzerland	39,750	600	2,918	9,934	1,726	2,141
Italy	17,684	182	704	-	-	-
Australia	220,951	(2,405)	21,113	195,816	2,217	21,861
New Zealand	12,451	79	320	6,524	(2)	259
	<b>1,913,734</b>	<b>57,567</b>	<b>346,085</b>	<b>1,776,015</b>	<b>22,722</b>	<b>304,848</b>

The directors consider the Company to be involved in only one type of business, that is general insurance business.

#### (b) Analysis of gross written premiums

	2011 £'000	2010 £'000
Resulting from contracts concluded by the Company:		
In the EU member state of its head office	1,640,582	1,563,741
Outside EU member states	273,152	212,274
	<b>1,913,734</b>	<b>1,776,015</b>

**(c) Analysis of gross premiums written, gross premiums earned, gross claims incurred, gross operating expense and the reinsurance balance**

	Direct marine & aviation	Direct property	Direct general liability & other	Direct motor	Total direct	Re- insurance accepted	Total
2011	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Gross premiums written	254,623	377,494	518,622	760,625	1,911,364	2,370	1,913,734
Gross premiums earned	264,575	399,658	520,294	676,722	1,861,249	5,160	1,866,409
Gross claims incurred	154,223	246,618	232,236	491,443	1,124,520	(3,983)	1,120,537
Gross operating expenses	46,691	119,849	243,589	162,301	572,430	812	573,242
Gross technical result	63,661	33,191	44,469	22,978	164,299	8,331	172,630
Reinsurance balance	65,059	25,521	19,643	21,243	131,466	8,100	139,566
<b>Net technical result</b>	<b>(1,398)</b>	<b>7,670</b>	<b>24,826</b>	<b>1,735</b>	<b>32,833</b>	<b>231</b>	<b>33,064</b>
<b>Net technical provisions</b>	<b>737</b>	<b>74,520</b>	<b>259,723</b>	<b>-</b>	<b>334,980</b>	<b>91</b>	<b>335,071</b>

	Direct marine & aviation	Direct property	Direct general liability & other	Direct motor	Total direct	Re- insurance accepted	Total
2010	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Gross premiums written	265,267	389,281	552,143	550,721	1,757,412	18,603	1,776,015
Gross premiums earned	257,626	357,684	525,080	481,527	1,621,917	17,614	1,639,531
Gross claims incurred	138,159	315,690	190,675	329,469	973,993	1,386	975,379
Gross operating expenses	33,549	102,104	266,479	108,689	510,821	1,606	512,427
Gross technical result	85,918	(60,110)	67,926	43,369	137,103	14,622	151,725
Reinsurance balance	84,831	(64,468)	67,215	43,963	131,541	14,227	145,768
<b>Net technical result</b>	<b>1,087</b>	<b>4,358</b>	<b>711</b>	<b>(594)</b>	<b>5,562</b>	<b>395</b>	<b>5,957</b>
<b>Net technical provisions</b>	<b>136</b>	<b>64,758</b>	<b>259,498</b>	<b>-</b>	<b>324,392</b>	<b>103</b>	<b>324,495</b>

## 4. Portfolio Transfer

On 1 December 2010 the primary insurance portfolio of the Australian branch of Munich Reinsurance America, Inc. was transferred to the Company for consideration of £15,174,316 in accordance with a scheme under Division 3A of Part III of the Insurance Act, 1973 (CTH) approved by the Federal Court of Australia. The assets and liabilities transferred are set out below. Following the transfer the Company reinsured 90% of certain of the liabilities of the transferred portfolio with the Australian branch of Munich Re.

	2011 £'000	2010 £'000
<b>PORTFOLIO TRANSFER</b>		
Consideration received	-	15,174
Technical provisions assumed	-	(13,540)
	-	<b>1,634</b>
<b>REINSURANCE OF LIABILITIES ASSUMED</b>		
Reinsurance premium paid	-	(10,315)
Liabilities ceded	-	9,679
	-	<b>(636)</b>
<b>Net gain on portfolio transfer and reinsurance of liabilities</b>	<b>-</b>	<b>998</b>

## 5. Investment Income

	2011 £'000	2010 £'000
Investment Income	11,151	9,365
Realised gains	4,359	1,422
	<b>15,510</b>	<b>10,787</b>

## 6. Net Operating Expenses

	2011 £'000	2010 £'000
Acquisition costs	533,352	533,384
Change in gross operating expense provision	(137)	(164)
Change in gross deferred acquisition costs (note 16)	10,611	(47,451)
	<b>543,826</b>	<b>485,769</b>
Administrative expenses	29,416	26,658
Gross operating expenses	573,242	512,427
Reinsurance commissions and profit participation	(486,312)	(493,505)
Change in ceded operating expense provision	137	164
Change in deferred reinsurance commission (note 16)	(9,350)	43,165
	<b>77,717</b>	<b>62,251</b>



## 7. Profit on Ordinary Activities before Tax

Profit on ordinary activities before tax is stated after charging:

	2011 £'000	2010 £'000
<b>AUDITORS' REMUNERATION</b>		
Audit of these financial statements	159	135
Audit of subsidiary's financial statements	18	17
Other services pursuant to legislation	102	128
Other services relating to taxation	118	86
All other services	30	91

The Company has no employees and does not pay any remuneration other than fees to its Directors. Any pension contributions to the multi employer pension scheme are disclosed in the accounts of the service company.

## 8. Remuneration of Directors

	2011 £'000	2010 £'000
Directors' emoluments	579	598
Pension contributions	17	15
	<b>596</b>	<b>613</b>

The directors' remuneration consists of the emoluments paid to the directors by the Company and its subsidiary undertaking Great Lakes Services Limited. The emoluments of the highest paid director for the year were £331,530 (2010: £290,592) and pension contributions of £Nil (2010: £Nil).

## 9. Taxation

	2011 £'000	2010 £'000
UK Corporation tax at 26.5% (2010: 28%)	14,991	6,358
Change in prior year current tax	1,260	(13)
<b>Total Current Tax</b>	<b>16,251</b>	<b>6,345</b>
Change in current year net deferred tax	3	4
Impact of change in UK Tax rate	1	-
<b>Total Deferred Tax</b>	<b>4</b>	<b>4</b>
	<b>16,255</b>	<b>6,349</b>

The 2011 current tax charge for the year is higher (2010: lower) than the standard rate of corporation tax in the UK at 27% (2010: 28%). The differences are explained below:

<b>Profit before tax</b>	<b>57,567</b>	<b>22,722</b>
Corporation tax at 26.5% (2010: 28%)	15,255	6,362
Excess capital allowances over depreciation	(3)	(4)
Tax effect of franked investment income	(265)	-
Tax effect of permanent difference	4	-
Under/(Over)provision relating to prior periods	1,260	(13)
	<b>16,251</b>	<b>6,345</b>

### Deferred Tax Asset

Under FRS 19 deferred tax is provided in full on certain timing differences.

Balance at start of year	17	21
Change in deferred tax	1,136	(4)
Impact of change in UK Tax rate	(1)	-
	<b>1,152</b>	<b>17</b>

The deferred tax liability of £1,139,416, relates to the expected reduction in double tax relief available in the UK resulting from the utilisation of Australian branch losses to reduce the Australian tax paid. An equivalent amount of £1,139,416 is recognised as a deferred tax asset for available tax losses in the Australian branch.

A 25% corporation tax rate has been used to value the deferred tax asset as at 31 December 2011 as this is the rate substantially enacted at year end in accordance with UK GAAP. The Finance Act 2011 enacted the reduction in corporation tax rate to 26% with effect from April 2011 and 25% from April 2012. The UK Government announced at the Budget 2012 on 21 March 2012 that the corporation tax rate would instead reduce to 24% from April 2012 with two further annual 1% cuts to 22% by April 2014. Other than the enacted changes to 26% and 25%, the effects of the announced changes are not reflected in the financial statements for the year ended 31 December 2011 as they were not substantively enacted at the balance sheet date.

## 10. Investments

	Current Value		Historical Value	
	2011 £'000	2010 £'000	2011 £'000	2010 £'000
<b>Financial Investments</b>				
Government fixed interest securities	536,669	376,344	517,856	366,629
Other listed fixed interest securities	44,245	29,428	43,315	28,914
Deposits with credit institutions	24,299	135,378	24,299	135,378
	<b>605,213</b>	<b>541,150</b>	<b>585,470</b>	<b>530,921</b>

Government fixed interest securities included gilt's, treasury notes and other government backed securities. The Company has fully funded a US\$100.0m United States Trust Fund obligation; a US\$35.6m and EUR29.1m Swiss tied assets obligation; and a CAD\$5.2m Canadian Trust Fund obligation. These comprise of investments in government fixed interest securities and term deposits with credit institutions.

## 11. Debtors arising out of Direct Insurance operations

	2011 £'000	2010 £'000
Amounts owed by intermediaries	404,343	381,973
Amounts owed by group companies	8,983	14,878
<b>Total</b>	<b>413,326</b>	<b>396,851</b>

Amounts receivable by the Company for intermediaries and group companies are due within one year.

## 12. Cash at Bank

The cash at bank balance of £45.3m (2010: £40.5m) includes accounts totalling £10,493,220 (2010: £14,375,196) which have been set aside to secure letters of credit and guarantees issued in the normal course of business, and in respect of other statutory requirements. As such these balance are restricted from general use.

## 13. Share Capital

	2011 £'000	2010 £'000
Allotted, called up and fully paid 11,400,000 (2010 - 11,400,000) Ordinary Shares of £10 each	114,000	114,000

## 14. Reconciliation of movements in Shareholder's Funds

	Ordinary Share Capital £'000	Profit and Loss Account £'000	Total £'000
At 1 January 2011	114,000	190,848	304,848
Profit for the year	-	41,312	41,312
Currency translation differences on foreign currency net investments	-	(75)	(75)
At 31 December 2011	114,000	232,085	346,085

## 15. Technical Provisions

	Unearned premiums 2011 £'000	Claims outstanding 2011 £'000	Total 2011 £'000	Unearned premiums 2010 £'000	Claims outstanding 2010 £'000	Totals 2010 £'000
<b>GROSS AMOUNT</b>						
At beginning of the year	871,592	2,210,648	3,082,240	719,499	1,980,392	2,699,891
Currency translation differences	1,294	(1,112)	182	15,609	23,998	39,607
Movement in the provision	47,325	142,152	189,477	136,484	192,718	329,202
Liabilities assumed under portfolio transfer	-	-	-	-	13,540	13,540
<b>At end of the year</b>	<b>920,211</b>	<b>2,351,688</b>	<b>3,271,899</b>	<b>871,592</b>	<b>2,210,648</b>	<b>3,082,240</b>
<b>REINSURANCE AMOUNT</b>						
At beginning of the year	(800,496)	(1,957,249)	(2,757,745)	(657,343)	(1,768,312)	(2,425,655)
Currency translation differences	(947)	1,120	173	(12,876)	(26,596)	(39,472)
Movement in the provision	(43,318)	(135,938)	(179,256)	(130,277)	(162,341)	(292,618)
<b>At end of the year</b>	<b>(844,761)</b>	<b>(2,092,067)</b>	<b>(2,936,828)</b>	<b>(800,496)</b>	<b>(1,957,249)</b>	<b>(2,757,745)</b>
<b>NET TECHNICAL PROVISIONS</b>						
At beginning of the year	71,096	253,399	324,495	62,156	212,080	274,236
<b>At end of the year</b>	<b>75,450</b>	<b>259,621</b>	<b>335,071</b>	<b>71,096</b>	<b>253,399</b>	<b>324,495</b>

Provisions for net claims at the beginning of the year compared to payments and provisions at the end of the year in respect of prior underwriting years' liabilities amounted to an overprovision in 2011 of £65.2m (2010 of £25.4m overprovision).

The overprovision was in respect of direct general liability of £52.6m (2010: £16.5m) and direct property and other of £12.6m (2010: £8.9m).

## 16. Deferred Acquisition Costs

	2011 £'000	2010 £'000
<b>GROSS AMOUNT</b>		
At beginning of the year	222,753	169,497
Currency translation differences	282	5,805
Movement in the provision	(10,611)	47,451
<b>At end of the year</b>	<b>212,424</b>	<b>222,753</b>
<b>REINSURANCE AMOUNT</b>		
At beginning of the year	(206,481)	(159,235)
Currency translation differences	(159)	(4,081)
Movement in the provision	9,350	(43,165)
<b>At end of the year</b>	<b>(197,290)</b>	<b>(206,481)</b>
<b>NET DEFERRED ACQUISITION COSTS</b>		
At beginning of the year	16,272	10,262
At end of the year	15,134	16,272

## 17. Provisions for other risks and charges

	Expense provision 2011 £'000	Expense provision 2010 £'000
At beginning of the year	536	700
Movement in the year	(137)	(164)
<b>At end of the year</b>	<b>399</b>	<b>536</b>

The provision for risks and other charges is for an expense provision in relation to the assumption of liabilities under Part VII transfer that took place in 2008.

There were no additional provisions made during 2011, 2010 or 2009.

## 18. Creditors arising out of Direct Insurance Operations

	2011 £'000	2010 £'000
Amounts owed to intermediaries	161,789	50,547
Amounts owed to group companies	207,756	303,405
	<b>369,545</b>	<b>353,952</b>

Amounts due to intermediaries and group companies are payable within one year.

## 19. Group Companies

### a) Parent Company

The Company is a wholly owned subsidiary of Munich Re which is the immediate and ultimate parent company, incorporated in Germany. The largest group in which the results of the Company are consolidated is that headed by Munich Re and no other group financial statements include the results of the Company.

### b) Subsidiary Company

The 'Investment in subsidiary' is a 100% shareholding in Great Lakes Services Limited, an unlisted service company incorporated in the United Kingdom. As of 31 December 2011 all the liabilities and obligations of Great Lakes Services Limited and an equivalent portion of assets were transferred to Munich Re UK Services Limited, a wholly owned subsidiary of Munich Re incorporated in the United Kingdom. At 31 December 2011 the net asset value of the investment was £1,238,000 (2010: £1,422,000).

### c) Other Debtors and Creditors

Other Debtors includes a corporate tax asset amounting to £27,274,193 (2010: nil) and balances owed by third parties. The corporate tax asset includes an amount of £23,531,976 consisting of a tax refund due on tax paid for financial years 2009 and 2010 following the surrender of tax losses from a tax group company. Other Creditors includes £26,397,496 (2010: £3,833,000) owed to group companies. This includes an amount equivalent to the £23,531,976 tax refund due which is owed to the tax group company surrendering the tax loss.

## 20. Leases

	Land and Buildings	
	2011 £'000	2010 £'000
Annual commitments under non-cancellable operating leases are as follows:		
Operating lease which expires in under five years	170	170
Operating lease payments made during the financial year	170	170

## 21. Contingent Liabilities and Guarantees

During 2009 the Company entered into an agreement to guarantee payments to be made by Great Lakes Services Limited in respect of a pension scheme of which certain Great Lakes Services Limited employees are members. Payments of £368,500 are to be made annually up to 2015 by Great Lakes Services Limited. As of 31 December 2011 the liabilities and obligations of Great Lakes Services Limited were transferred to Munich Re UK Services Limited. Consequently, as of 31 December 2011 the Company's guarantee is for the payments of Munich Re UK Services Limited instead of Great Lakes Services Limited.





## **Risk Solutions**

### **Great Lakes Reinsurance (UK) PLC**

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